Volume 6: Finance

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a. Accounting Systems: FRG Attestation, Cell Level Experience and Sample Financials

I hereby attest that ValueOptions has reviewed the Financial Reporting Guide for Regional Behavioral Health Authorities, and has in place accounting systems that allow ValueOptions to comply with the requirements set forth in said Guide. I also attest that ValueOptions has adequate professional staff and sufficient internal controls and systems in place that are designed to account for both the Arizona Department of Health Services (ADHS)-related revenue/expenses and non-ADHS-related revenue/expenses by type and program.

ValueOptions Finance Department has been responsible for identifying service and administrative expenditures at the rate cell level since the inception of its contract with ADHS/Division of Behavioral Health Services (DBHS) in 1999 and has complied, in all material respects, with the financial reporting requirements established by ADHS/DBHS. Samples of the financial statements are submitted herewith.

These statements are complete and accurate to the best of my knowledge. I understand that whoever knowingly and willfully makes or causes to be made a false statement on this statement may be prosecuted under applicable federal and/or state laws. In addition, knowing and willfully failing to fully and accurately make this statement may result in denial of a request to participate in this agreement or contract with DBHS.

Date Signed

John D. Cowan Vice President/Chief Financial Officer



a. Accounting Systems: FRG Attestation, Cell Level Experience and Sample Financials

ValueOptions' Information Technology System is flexible, robust, and has the ability to track usage at several different levels, such as paid claims by level of care by rate cohort. This type of tracking is currently in place in most of ValueOptions' public sector programs. The Pennsylvania program provides a good example of this data usage. In this program we report monthly on claims paid by rate cohort (e.g. TANF, SSI with Medicare) by levels of care identified by the Department of Public Welfare. The ValueOptions Arizona Service Center has been responsible for identifying both service and administrative expenditures at the detail level required by ADHS/DBHS since the inception of its contract with ADHS/DBHS in 1999 and has complied with all financial reporting requirements established by ADHS/DBHS. We are currently providing financial information through the ADHS/DBHS e-forms for financial statements.

Furthermore, given ValueOptions' vast experience in the behavioral health public sector arena, we are intimately familiar with the relationship between member acuity and required administrative resources. On a national level, this relationship is reflected in the often-significant variance in capitation rates between seriously mentally ill members (typically SPMI or SSI rates) and those members who meet qualification based primarily on income rather than illness (i.e. AFDC or TANF). Therefore, we have developed the ability to allocate the various components of administrative expenses commensurate with the relative relationship of the capitation rates and expected medical expense. The result is that the preponderance of costs is allocated to those members whose severity of illness requires the greatest administrative resources.

Samples of the financial statements prepared for the ValueOptions Arizona Service Center are submitted herewith.



STATEMENT OF FINANCIAL POSITION As of June 30, 2003 (Unaudited)

ASSE	TS		
CURR	ENT ASSETS		
101.		\$	32,311,059
	Current Investments		
	Accounts receivable, net		10,033,829
	Notes receivable, current maturities		004 700
	Prepaid expenses		894,788
	Other current assets	_	446,472
107.	Total current assets	S	43,686,148
NONC	URRENT ASSETS		
108.	Land	5	-
109.	Buildings		
110.	Leasehold improvements		208,154
111.	Furniture and equipment		6,816,689
112.	Vehicles		
113.	Total property and equipment		7,024,843
114.	Less: accumulated depreciation	_	(4,887,703)
115.	Net property and equipment		2,137,140
116.	Notes receivable, less current maturities		
	Performance bond		5,802,429
	Long-term investments		-
	Deposits		500,757
120.	Other noncurrent assets		
121.	Total noncurrent assets	S	8,440,326
122.	Total assets	S	52,126,474
LIAI	BILITIES AND EQUITY	_	
	ENT LIABILITIES		
201.	AND THE RESERVE OF THE PROPERTY OF THE PROPERT	S	2,571,039
202.	Reported but unpaid claims		8,168,417
	Recoupment/sanction liability		*
	Other amounts payable to providers		1,406,806
	Trade accounts payable		1,891,086
	Accrued salaries and benefits		4,080,886
	Long-term debt, current maturities		
208.	Deferred revenue (disclosed on Schedule A)		3,862,951
	Risk pool payable		-
210.	Other current liabilities		8,100,433
211.	Total current liabilities	S	30,081,618
			20,007,070
	CURRENT LIABILITIES		
	Long-term debt, less current maturities	S	
	Loss contingencies (disclosed on Schedule A)		42.261
214.		-	43,261
215.	Total noncurrent liabilities	-	43,261
216.	Total liabilities	S	30,124,879
EQUI	TY		
217.a	Initial capital	S	10,000,000
	Additional capital		5,802,429
	Current net income		16,519,153
	Retained earnings		4,300,011
217.e	Dividends Declared	_	(14,619,998
217.	Total equity	_	22,001,595
218.	Total liabilities and equity	S	52,126,474



STATEMENT OF FINANCIAL POSITION As of June 30, 2003 Schedule A Disclosures (Unaudited)

ASSETS				
Cash				2.062.051
Restricted, covered services Unrestricted			\$	3,862,951 28,448,108
Total			S	32,311,059
Accounts receivable				
ADHS/DBHS				
Programs				
Title XIX Children	S			
Title XIX SMI		-		
Title XIX SMI - HIFA II		100		
Title XIX GMH/SA		*		
Title XIX GMH/SA - HIFA II		12		
Title XIX DD Child		200,265		
Title XIX DD SMI		133,591		
Title XXI Children/SMI		-		
Non-Title XIX Children		349,877		
Non-Title XIX SMI		779,279		
Non-Title XIX GMH		198,511		
Non-Title XIX Alcohol	90			
Non-Title XIX Drug		363,661		
Non-Title XIX Prevention		310,698		
ADHS/ADOC COOL		-		
Tobacco Tax				
Claims & Encounters		6 200		
PASARR		6,300		
Compulsive Gambling				
Community Placement				
HB2003 Child				
HB2003 SMI			S	7,342,183
Subtotal ADHS/DBHS receivables			3	7,542,105
Other	S			
Implementation receivable, current	3			
RxInnovations Casa Buena		506,906		
		300,300		
Housing - Stargate Village Non-HB2003 provider receivables	1	872,752		
Rehabilitative Services Administration	-	23,880		
Accrued interest receivable		33,707		
Case management		1,476		
HB2003 provider receivables		-		
Medicare receivable		226,218		
Employee receivables		26,708		
Subtotal other receivables			S	2,691,646
Allowance for doubtful accounts			1276	
Total accounts receivable			S	10,033,829
Other current assets				
Deferred tax asset			S	446,472
Total other current assets			s	446,472
Other noncurrent assets			-	
OTHER MORE MODELS				
Total other noncurrent assets			S	



STATEMENT OF FINANCIAL POSITION As of June 30, 2003 Schedule A Disclosures (Unaudited)

(Chaddie		
LIABILITIES		
IBNR retirement		
Current fiscal year	S	2,571,039
One year prior to current fiscal year	_	
Total IBNR	\$	2,571,039
Deferred revenue		
Current fiscal yeal	S	3,862,951
One year prior to current fiscal year		-
Two years prior to current fiscal year	-	-
Total deferred revenue	S	3,862,951
Other current liabilities		
Accrued audit fees	S	10,664
Due to affiliates		5,937,915
Income tax payable to parent		2,077,346
Insurance		72,333
Sanctions and penalties payable		-
Miscellaneous		2,175
Total other current liabilities	S	8,100,433
Other noncurrent liabilities		
Deferred taxes	S	43,261
Total other noncurrent liabilities	S	43,261
Performance bond:		
Type of security		

Performance Bond

Claims Payable Analysis

Type of security - Surety bond and cash deposit noted below. Included in financial statements? - Yes, partially. \$ 5,802,429

Prior Period Adjustments

Included in financial statements Claims payable analysis Prior period adjustments



STATEMENT OF RETAINED EARNINGS As of June 30, 2003

(Unaudited)

	(Chaudited)		A	dditional	1	Retained	
		Initial Capital		Capital	1	Earnings	Total
901.	Balance, July 1, 2002	\$ 10,000,000	S		S	4,300,011	\$ 14,300,011
902.	Net earnings for the period ended June 30, 2003, net of dividends declared					16,519,153	16,519,153
902.a	Dividends declared			-	(1	14,619,998)	(14,619,998)
	Additional capital for performance bond			5,802,429		-	5,802,429
903.	Prior Period Adjustments				_	-	
904.	Balance, June 30, 2003	\$ 10,000,000	S	5,802,429	S	6,199,166	\$ 22,001,595



		eginning Balance	July	2002	Augu	st 2002	September	2002		
		Credit	Debit	Credit	Debit	Credit	Debit	Credit		
St. Lukes Grant	S	14,846	S -	S -	S -	S -	S -	S -		
Title XIX Child				-	-	-		-		
Title XIX SMI		-	-	1,320,652	1,320,652	4,004,808	4,004,808	2		
Title XIX GMH/SA					-	-	-	-		
Non-Title XIX Child		-	2		-		-	-		
Non-Title XIX SA		-	-		-	-		-		
Title XXI					-	100		*		
HB 2003 Child		2,709,117	111,965	-	225,317	-	170,132	-		
HB 2003 SMI		2,081,183	931,549	-	570,513	-	455,053	2		
Prevention		48,062						-		
Total Deferred Revenue	S	4,853,208	\$1,043,514	\$ 1,320,652	\$2,116,482	\$ 4,004,808	\$ 4,629,993	S -		



		Octob	er 2002	2	November 2002				ecembe	r 200)2	January 2003			
		Debit	Cre	dit	Del	bit	Credit	D	ebit	Cr	edit	Debi	t	C	redit
St. Lukes Grant	S	14,846	S	-	S	-	S -	S		S	-	S		\$	-
Title XIX Child		-		2		-	-		-		-				
Title XIX SMI		-				-	-								-
Title XIX GMH/SA		-		7,43			-		*		· •				
Non-Title XIX Child		-				-	-				-				-
Non-Title XIX SA		-							127		-				
Title XXI				-		$\langle \widetilde{\mathbf{w}}_i \rangle$	-		-						1,0
HB 2003 Child		288,932		-		-	569,823	4	51,975		-	602,	204		1
HB 2003 SMI		-	3,31	8,028			465,674	4	27,104		-			1,2	45,224
Prevention		48,062		-		-				_	_				
Total Deferred Revenue	S	351,840	\$ 3,31	8,028	S	-	\$ 1,035,497	\$ 8	79,079	S		\$ 602,	204	\$ 1,2	45,224



	Fel	bruai	ry 2003	March 2	003	April	2003	May	2003	
	Debi	it	Credit	Debit	Credit	Debit	Credit	Debit	Credit	
St. Lukes Grant	S	-	s -	S -	S -	S -	S -	S -	S -	
Title XIX Child		*			-	-	-	-	-	
Title XIX SMI				-	-		-	-		
Title XIX GMH/SA		-	-	-	-	-	-	-		
Non-Title XIX Child		-				-		-	-	
Non-Title XIX SA		2	-		-		-		-	
Title XXI		-		-			-		-	
HB 2003 Child	646,	504	-	550,418	-	332,689	-	-	516,456	
HB 2003 SMI		-	175,692	279,548	*	-	75,488	547,065	-	
Prevention		-								
Total Deferred Revenue	S 646,	,504	\$ 175,692	\$ 829,966	\$ -	\$ 332,689	\$ 75,488	\$ 547,065	\$ 516,456	



		June	2003	To	otal	Ending Balance				
	De	ebit	Credit	Debit	Credit		Credit			
St. Lukes Grant	S	-	S -	\$ 14,846	S 14,846	S				
Title XIX Child		-			-		*			
Title XIX SMI		-	-	5,325,460	5,325,460		- 5			
Title XIX GMH/SA		-	-	-	-					
Non-Title XIX Child			-	-	-					
Non-Title XIX SA			-				-			
Title XXI			-	-	-					
HB 2003 Child		-	15,433	3,380,136	3,810,829		430,693			
HB 2003 SMI	718	3,311	113	3,929,143	7,361,401		3,432,258			
Prevention		-		48,062	48,062		-			
Total Deferred Revenue	\$718	3,311	\$ 15,546	\$ 12,697,647	\$ 16,560,598	S	3,862,951			



1,369,670

13,099

6,119,590

13,147,797

68,014,944

1,226,962

74,500,889

454,094

1,243,322

21

14,918

7,712,529

536,347

8,318,897

9,086 79,072 26,008

114,166

100,216

32,230

15,431

15,431

1,824,020

2,728,677

37,982 10,094 8,219 274 11,271 3,911 106,536

178,287

7,873

9,458,623 41,411 245,050

18,590

90,730

9,947,318 2,524,700

12,472,018

18,124,342

116.332.532

11,684,739

137,195,299

9,178,028

5 14,446,269 5 (342,654) 5

1,682 257,341 4,174

22,131 1,385

70,700

12,219

46,033

46,033

2,158

45,510

453,692

2,859,143

38,474 10,225 8,326 277 11,417 3,962 107,917

2,764,640 5 (411

4,025,790

4,035,780

272,436

51,172

4,359,388

342.889

33,856

155,396

1,047,700

574,431

3,245

734,556

7.118.245

35,882 29,217 973 40,064 13,904 378,707

34,426

143,635

58,011

58,031

1,173,717

3,186,457

15,066 12,268

3,472,499

108,748

184,220

(Unaudited)														
No.		le XIX		Non-Title XIX	1	Title XXI Child	100	1000 CO-24	Title XIX SMI	Title XIX DD SMI	Non-Title XIX SMI	HIFA SMI	Title XXI SMI	UB 2001
	- (Child	Child	Child	-	Chud	HB.	2003 Clind	Time ALA Sou	2911	3011	THEA SOL	Time AALSON	TID 2003
REVENUE							-	4.450.000	S 151 415 406	5 2,346,012	5 74,006,881	5 2,156,958	5 224,564	5 5,445
401. Revenue under ADHS DHHS contract	5 5	8,446,371	5 3,503,878	5 8,270,905	9	2,331,625	3	4,439,953	5 151,415,496		2 (4,090,001	3 2,129,108	2 104514	0.000
402. Specialty and other grants (disclosed in Schedule A)						- 4			9,608		10,926	- 5		
407. Client fees (copsys)		*	1.5						9,000	377	110,000			
404. Third purty recoveries									216.462		157,611	0	9 92	
A. Medicare			-											
B. Other insurance		- 30	-							3.5				
405. Interest income			-			4					689.355	/ ž		
406. Other (disclosed in Schedule A).			-			4					689,323			
407. Unrelated business sativities (disclosed in Schedule A)	_				_	-	-							-
408. TOTAL REVENUE		8,446,371	3,503,878	8,270,905		2.331,625		4,439,933	151,641,568	2,346,013	74,954,973	2,156,958	224,564	3,445
EXPENSES														
Service expense:														
501. Treatment services														
A. Comseling														
1. Individual		6,470,084	282,928	1,1163,444		583,808			4,823,705	64,513	2,623,477	488,982	177	
2. Family:		6,612,793	376,287	1,055,370		643,990		-	103,126	2,877	67,836		195	
3. Omno		340,961	6,175	165,217		40,917		-	1,701,228	4,309	269,105	33,936	12	
1). Consultation, assessment and specialized testing		4,011,664	226,046	665,847		390,416		-	2,352,815	67,693	1,476,603	94,228	119	
C. Other professional		27		2,529	-	-	-		-		3,479			
D. Total treatment services:	- 1	7,435,529	891,436	3,972,407		1,659,041			8,980,874	159,389	4,440,500	617,146	302	
502. Rehabilitation services														
A. Living skills training		457,029	164,747	16,216		10,837		-	7,556,633	74,500	2,999,647	68,012	3	
B. Cognative rehabilitation			4			4								
C. Health promotion.		34,332	2,640	1,686		920			151,345	950	59,917			
D. Supported employment services		3,943		577	_	1,565	_	-	2,134,374	137,353	837,633	47,295	1	
E. Total rehabilitation services		495,304	167,393	18,479		9,679			10,136,352	212,803	3,897,193	115,805		

3,004,406 48,359

507,990 315,703

9,005,474

13,008,006

225,476

4,157,000

207,700 903,943 112,308

5,904,979

49.005.091

962,884 255,895 208,368

55,436,872

STATEMENT OF EARNINGS Year-to date for the quarter ended June 30, 2003

E. Total inputient services Residential services A. Level II behavioral health facilities

B. Level III behavioral health facilities C. Room and board

C. Roem and board
D. Total residential services
SOR. Behavioral health day programs
A. Supervised day program
D. Theraputic day program
C. Medical day program
D. Total behavioral day

D. Total behavioral day programs

C. Total prevention services

513. Subtotal service expense

800. TOTAL EXPENSE

inistrative Expenses:

Modications
 Other expense not reported above (Berrice on Schedule A)
 ADHS/DOC COOL.

801. Net income / (loss) after provision for income tax



STATEMENT OF EARNINGS Year-to date for the quarter ended June 30, 2003 (Unaudited)

Unaudited)	Title XIX					Prevention		A Partie State Co.			Management	*****
REVENUE	GMH/SA	HIFA GMH	Mental Health	Alcohol Si	ubstance Abuse	Intervention	PASARR	ADHS/DOC	Other	Subtotal	& General	Total
GEVENUE 61. Revenue under ADHS/DHHS contract	5 37,321,206	5 538,774	5: 2.202.505	5 - 5	22,942,630	\$ 5,919,573	\$ 63,600	5 1,699,589	5 .	5 386,865,512	5 .	5 386,865,51
02. Specialty and other grants (disclosed in Schedule A)	. 4		4						+			
(i). Client focs (copsys)	106	1.7	446	-	179	-	1.6			21,256		21,2
64. Third party recoveries	15720		1 2002		458					281,901		281.9
A. Medicare B. Other insurance	1,451		5,919	14.5	438		- 60	9		301,001		9914
B. Other insurance		- 4	- 2		2	- 2		2			473,172	473,1
06. Other (disclosed in Schedule A)					2				3,303,471	3,993,026		3,993,0
07. Unrelated business activities (disclosed in Schodule A)							- 0				- 1	
08. TOTAL REVENUE	37,822,763	538,774	2,208,870		22,943,25%	5,919,573	63,600	1,699,589	3,303,471	391,261,695	473,172	291,724,8
EXPENSES												
iervice expense:												
01. Treatment services												
A. Connoding										24.580.824		24,580.8
Individual Family	6,765,292	61,446	330,636 23,139		912,332	- 1			- 1	9.400,360	100	9,400,3
J. Group	2,598,890	15,029	75,139		1,230,147		2.0			7,481,064		7,481,0
B. Consultation, assessment and specialized testing	3,987,680	55,984	1,048,193		647,292					15,044,577		15,044,5
C. Other professional	-	- 14	10,185		282,707					298,927		208,0
D. Total treatment services	14,836,666	139,671	1,477,292		3,095,299				*.	56,805,752		56,903,7
02. Rehabilitation services												
A. Living skills training.	105,412	552	17,695	7	7,290	-	3.8			11,764,628		11,764.6
B. Cognative rehabilitation	1000	- 5			4 444					279,303		276.8
C. Health promotion	18,067	42	600		9,302					3,550,545		3,550,5
D. Supported employment services	322,199 445,678	702	17,421		61,573					15,593,976	=	15.593.9
E. Total rehabilitation services 03. Medical services	442,078	102	17,421		77,180					Traces (B.		
A. Medication services	3,240,750	3,600	18,628		1,416,583					5,445,304		3,449,3
B. Medical management	2.290,924	19,076	246,245		137,919			1 8		10,900,051		10,900,0
C. Laboratory, radiology and medical imaging	78,901	1,788	10,137		5,918	1		9	-	1,229,458		1,229,
D. Electro-convulsive therapy	-	-	-	:_	-					15,587		152
E. Total medical services	5,600,475	26,563	275,010	-	1,560,430					17,595,900	1.0	17,5933
04. Support services			V-1000							69.382,700		69,392.7
A. Case management B. Personal assistance	909,373 66,153	33,415	390,377 89		468,835			9 8		13.012.562	32	13.012.0
Personal assistance C. Family support	3,720	-	4.778		794			9	- 1	495,949		496.5
D. Peer support	13,829	2,690	346,818	-	351,450				2	1,109,990		1,109,
E. Theraputic finiter care services			240011							99,635		99,
F. Respite core	660	4			,					2,003,211		2,003,
G. Housing support	-	4	8,345				1.0	()		1,081,877		1,081,6
II. Interpreter services			13,844							74,478		74,4
J. Flyn fund services			60,673		76,416				*	643,610 7,983,190		643,6 7,983,1
J. Transportation	3,075,444	1,583	353,819		250,619			5 5		1,133,056	- 3	1,183,6
K. Block purchase Non-Title XIX consumer drop-in center Total support services 	3.969,179	37.688	1.178.723		1,518,092					97,071,258		97,671,3
1. Tetal report services 505. Crisis intervention services	3,969,179	27,088	1/1/9/573		1,5110,092					31,0111,000		31,001,100
A Crisis intervention - mobile	517,684	3,501	300,687		84,663					2,926,968	100	2,926.8
B. Crisia services	2,740,037	9,919	1,171,662		1,252,354	- 2		9	-	7,361,577		7,361,5
C. Ctinia Plumo	52,429	4	15,307		18,455					2,890,715		2,890,7
D. Total crisis intervention services	3,290,150	13,420	1,987,656		1,355,472					13,179,160		13,179,1
506. Inguitient services												
A. Hopoital												
1. Pynchistric	1,134,504	- 0	933,354		44,91T				2.0	12,109,579		12,109.
2. Detection 3. Subscute facility	23,562				2,276					40,542		40.
Subscute Eastiny Pyschistric										649		
Pyschieric Detorification				-		- 2		9		-	- 4	
C. Residentall treatment uenter (RTC)												
1. Pyschiatric	404									10,739,629		10,339,6
2 Detectification	-									-		
D. Inputient services, professional	13,566		16,654		407	-				500,343		500,3
E. Total inputient services	1,171,976		950,208		47,600	1,4				22,990,741		22,990,7
507. Residential services					00000000					120750-00		
A. Lavel II belowioral health facilities	5,673,929	22,677	71,852		1,174,927					25,105,168		25,103,1
B. Level III behavioral health facilities C. Room and board		2,861	115,667		1,206,585		1.5			3,326,238		3,320,
D. Total residential survices	5,673,929	25,538	187,519		2,381,512					31,711,646		31,711,
D. Total residential services 508. Bultovioral health day programs	3,013,329	40,000	181,519	-	201012					7,000		249-310
A: Supervised day programs	10,640	592	2,794		828	12	1.0	2		1,212,265		1,212.
H. Theraputic day program	1,775,777	5,984	38,664		1,087,602					7,052,375		7,052
C. Medical day program	2,120		:							130,186	-	130,
D. Total behavioral day programs	1,788,567	6,576	41,458		1,088,430					8,394,826		8,394,9
509. Prevention services												
A. Prevention	-				1	5,710,347				5,710,347		5,710,3
B. HIV	-	-			793,034				-	393,034		393,0
C. Total prevention services	2022-55				395,034	5,710,347				6,103,381		6,103,
S10 Medications	9,171,992	41,521	253,808	-	26,120	- 5	58,512	3 8	*	11,806,821		49,961,4
 Other expense not reported above (Bernize on Schodule A) ADHS DOC COOL. 					- 5		38,212	1,563,622		1,563,622		1,563,6
113. Subtestal service expense	44,948,512	291,679	6,369,095		11,543,144	5,710,347	58,512	1,563,622	-	332,775,952		332,775
13. Subtotat service expense idministrative Expenses	44,948,512	291,019	6,769,013		11,745,144	2,710,247	76215	15/07/07		Commercial		274,1130
Administrative Expenses: 601, Salaries	622.950	8,885	36,335		407,161	97,173	1,0164	23,966	315,468	6,504,599	37,365	6,541.
02. Employee benefits	165,553	2,361	9,656	-	109,207	25325	288	7,698	83,839	1,728,659	9,990	1,738,
603. Professional and outside services	134,807	1,923	7,863	-	88,110	21,028	235	6,268	68,267	1,407,597	8,096	1,415,
64. Travel	4,490		262	*	2,934	700		209	2,274	46,881	369	47.
K6. Overpancy	184,850	2,637	10,782		120,918	28,834	322	8,595	93,610	1,930,134	11,088	1,941.
66. Depreciation and amortization	64,153	915	3,742	*	41,930	10,007	112	2,983	72,488	687,381	3,848	691,
	1,747,325	24,923	101,917		1,142,055	272,563	3,040	81,248	884,862	19,026,049		19,130,
					1,911,215	456,130	5.089	135,967	1,480,808	31,331,299	175,393	31,50%
608. Subtotal administrative expense	2,924,130	41,709	170,557		1,911,113	450/150	440000					
608. Subtotal administrative expense 701. Unrelated business expense									204 104	10 412 212	112.42	10.022
607, All other operating 608, Substoal administrative expense 701, Unrelated businesses expense 790, Income tax provision 800, TOTAL EXPENSE	2,924,130 (3,904,372) 43,968,270		(1,682,506)		3,686,432 17,140,791	(95,922) 6,070,555		1,699,589	708,105 2,188,913	10,817,383 374,924,634		10,933,



Schedule A Disclosures												
Unaudited)	7714 3	ers.	ma v	ov nn	Non-Ti	d- VIV	774	e XXI				
	Title 2		Title X		Non-11			hild	HE	3 2003 Child	Titl	le XIX SMI
INEARNED REVENUE FOR CURRENT YEAR										TO SERVICE OF THE SER		
devenue under ADHS/DBHS contract http://disclose/	S	-	S		S		5	,	5	(2,278,424)	\$	18
St. Lukes grant			-		-		-		-	/3.379.4343	6	
otal unearned revenue	5		2	_	5		<u>s</u>		\$	(2,278,424)	<u>s</u>	
DISCLOSURE OF OTHER GRANTS REPORTED ON LINE 402												
Source:												
and also areas	5		5	_	5		5	-	5		-	
otal other grants	3	_	3	_	-		3	_	-		-	
DISCLOSURE OF OTHER REVENUE REPORTED ON LINE 406 temization of other revenue:												
Casa Buena administration	S	100	5		5	-	\$	-	S	-	S	
Compulsive gambling Housing - Stargate Village & HUD 125 Miscellaneous Pharmacy rebates												
Rehabilitative Services Administration St. Lukes grant												
Total other revenue	S		s		s		S.		s		s	
UNRELATED BUSINESS ACTIVITIES REPORTED ON LINE 407											-	
Source of revenue:												
	S	-	5	-	5		5	-	5		8	-
Total unrelated business activities	2	_	2		2		2		2		3	
DISCLOSURE OF OTHER EXPENSES REPORTED ON LINE 511												
temization of the items reported on Line 511 HB2003 Children and Adult services	S		S		S	21	S	-	s	4,035,780	s	- 5
PASARR Total other expenses	S		S	-	s		s		s	4,035,780	5	
DISCLOSURE OF NON-ADHS SERVICE EXPENSES	4										2	
Stargate Village service value Total Non-ADHS Service Expenses	2	_	S	_	5		2		5		5	
oui Non-ADES Service Expenses	3	_	3		3		-	_	-		-	
DISCLOSURE OF NON-ADHS ADMINISTRATIVE EXPENSES												
Casa Buena	S	*	S		5	*	S		S	2	S	- 54
Pharmacy benefit management Rehabilitative Services Administration				- 6								- 3
St. Lukes grant		-			_		_				-	
Total Non-ADHS Administrative Expenses	<u>s</u>		<u>s</u>	_	<u>S</u>		\$		5		2	-
PRIOR PERIOD ADJUSTMENTS												
META reclassification due to loss of JCAHO certification										Dr.		Cr.
	Non-Tit Non-Tit	le XIX	SMI						5	209,350 719,748 240,740		
	Title Title	XIX C XIX S XIX G XXI C	MI MH/SA									187,928 719,748 240,740 21,422
	34500		100 E						\$	1,169,838	S	1,169,838
							222			200		
								ISCLOS ear-to-d		∑ rvice expenses	s	1,631,842
							en curre	ently in re	esider	itial placement	-	16
		Somb								tial placements non-residential		31
	. 2	vumber	of child	ren curr	ently ber	ng treate	u with	SEM Run	12 111 1	ion-residential		531



STATEMENT OF EARNINGS
Year-to-date for the quarter ended June 30, 2003
Schedule A Disclosures
(Unaudited)

(Unaudited)	Title X1X SMI		HIFA	SMI	Nor	n-Title XIX SMI	Title X	XI SMI	Н	B 2003 SMI		XIX H/SA
UNEARNED REVENUE FOR CURRENT YEAR												
Revenue under ADHS/DBHS contract Other (disclose)	S	121	S		S		S	-	S	1,351,075	S	-
St. Lukes grant			-	_	_		_		-		_	
Total unearned revenue	S	_	<u>s</u>		<u>s</u>	-	<u>s</u>		7	1,351,075	\$	
DISCLOSURE OF OTHER GRANTS REPORTED ON LINE 402												
Source:	9		_									
	5		5		5		5		5		2	
Total other grants	5	-	<u>s</u>	-	5		2		5		5	
DISCLOSURE OF OTHER REVENUE REPORTED ON LINE 406												
Itemization of other revenue:												
Casa Buena administration	S		S	-			5		5		S	11
Compulsive gambling Housing - Stargate Village & HUD 125 Miscellaneous					S	689,555						
Pharmacy rebates Rehabilitative Services Administration St. Lukes grant												- 1
Total other revenue	S	-	5		5	689,555	5		S	-	S	-
Total other revenue	-	_	-	_	-		_		-			
UNRELATED BUSINESS ACTIVITIES REPORTED ON LINE 407												
Source of revenue:												
	S	-	<u>S</u>		5		<u>s</u>		5	-	S	-
Total unrelated business activities	5		5		<u>s</u>	-	5		\$		5	
DISCLOSURE OF OTHER EXPENSES REPORTED ON LINE 511												
Itemization of the items reported on Line 511												
HB2003 Children and Adult services	S		S	-	S	-	2		S	7,712,529	S	
PASARR					_			- 34	_	+		
Total other expenses	S		S		5		\$	1,4	5	7,712,529	S	
DISCLOSURE OF NON-ADHS SERVICE EXPENSES												
Stargate Village service value	S		S	-	\$	689,555	S	1.0	5		S	
Total Non-ADHS Service Expenses	S		5	-	S	689,555	S	- 1	5		S	-
DISCLOSURE OF NON-ADHS ADMINISTRATIVE EXPENSES												
	S		S	89	5		S	7.0	S	. 20	S	99
Casa Buena Pharmacy benefit management	3		0		3			- 2	3		~	
Rehabilitative Services Administration				- û								-
St. Lukes grant						-		-				
Total Non-ADHS Administrative Expenses	S		5	-	5	-	5	-	5		S	-
	-	_		_	-			_	-			

PRIOR PERIOD ADJUSTMENTS

META reclassification due to loss of JCAHO certification

Notes:

This journal entry does not meet the tests under existing authoritative literature to be classified as a Prior Period Adjustment. It is included in this section at the request of the ADHS for their reporting purposes. The entry was made at the request of the ADHS. META, a provider of ValueOptions that operates a JCAHO accredited UCC and Sub-Acute facility, allowed its accreditation to lapse. For the period of time for which it had no accreditation, the ADHS has required that all payments made be classified as Non-Title XIX.

While the treatment required is not consistent with the expense recognition practices of ValueOptions, the reclassification has been made as detailed in the journal entry to the left. ValueOptions recognizes expense as per its contracts and payments, in keeping with its risk based arrangements with providers. Typically, it does not revisit contract allocations outside of its annual contracting cycle. ValueOptions believes its expense recognition practices are consistent with GAAP as it applies to risk-based arrangements.



STATEMENT OF EARNINGS Year-to-date for the quarter ended June 30, 2003 Schedule A Disclosures (Unaudited)

(Unaudited)	ADHS/E	OOC		Other		Subtotal	Manageme Genera			Total
UNEARNED REVENUE FOR CURRENT YEAR						1075 411				(075.411)
Revenue under ADHS/DBHS contract	5		S		S	(975,411)	5		2	(975,411)
Other (disclose)				(14.846)		(14,846)				(14,846)
St. Lukes grant Total unearned revenue	S		S	(14,846)	S	(990,257)	S		S	(990,257)
Total uncarned revenue	2	-	-	(14,040)	-	(220,000)		_	_	
DISCLOSURE OF OTHER GRANTS REPORTED ON LINE 402										
Source:	9		5		5		\$		S	
	3	_	-		-		s		5	
Total other grants	3	_	3		-		3	_	_	
DISCLOSURE OF OTHER REVENUE REPORTED ON LINE 406										
Itemization of other revenue:										
Casa Buena administration	S	-	\$	244,989	S	244,989	S	30	5	244,989
Compulsive gambling				31,468		31,468				31,468 689,555
Housing - Stargate Village & HUD 125				0.000		689,555				86,950
Miscellaneous				86,950		86,950 2,883,686				2,883,686
Pharmacy rebates				2,883,686		34,557				34.557
Rehabilitative Services Administration St. Lukes grant				21,821		21,821				21,821
St. Lukes grant Total other revenue	S	_	5	3,303,471	5	3,993,026	5	_	5	3.993.026
Total other revenue	3	_	-	Part Strate L	-	5,775,020		_	-	
UNRELATED BUSINESS ACTIVITIES REPORTED ON LINE 407										
Source of revenue:	5		S		s		S	72	S	
Total unrelated business activities	5	_	5		S		S		S	
(ota) unrelated business activities	3	_	-		-			_	-	
DISCLOSURE OF OTHER EXPENSES REPORTED ON LINE 511										
Itemization of the items reported on Line 511										
HB2003 Children and Adult services	\$	-	5		S	11,748,309	S	-	2	11,748,309
PASARR	-	-	-		-	58,512		_	-	58,512
Total other expenses	<u>s</u>	-	<u>S</u>		5	11,806,821	\$	_	5	11,806,821
DISCLOSURE OF NON-ADHS SERVICE EXPENSES										
Stargate Village service value	S		S		S	689,555	S	-	\$	689,555
Total Non-ADHS Service Expenses	S	-	\$		<u>s</u>	689,555	\$	_	<u>s</u>	689,555
DISCLOSURE OF NON-ADHS ADMINISTRATIVE EXPENSES										
Casa Buena	S		S	244,989	S	244,989	S		5	244,989
Pharmacy benefit management		- 6		1,179,441	-	1,179,441	T)			1,179,441
Rehabilitative Services Administration		-		34,557		34,557				34,557
St. Lukes grant		-		21,821		21,821		-		21,821
Total Non-ADHS Administrative Expenses	S	-	S	1,480,808	5	1,480,808	S	-	5	1,480,808
The state of the s			-	.,	-			_	-	

PRIOR PERIOD ADJUSTMENTS

META reclassification due to loss of JCAHO certification



STATEMENT OF EARNINGS Year-to-date for the quarter ended June 30, 2003 Schedule A Disclosures (Unaudited)

,	HIFA	GMH	Menta	l Health	Alc	ohol		stance		revention itervention	P.	ASARR
UNEARNED REVENUE FOR CURRENT YEAR Revenue under ADHS/DBHS contract Other (disclose) St. Lukes grant	S	٠	5				5		s	(48,062)	S	5
Total unearned revenue	S		S		S	-	S	-	5	(48,062)	S	-
DISCLOSURE OF OTHER GRANTS REPORTED ON LINE 402												
Source:												
	S		5		<u>s</u>	-	5		5		2	-
Total other grants	<u>S</u>	-	5	-	<u>s</u>	-	<u>S</u>		5		<u>S.</u>	
DISCLOSURE OF OTHER REVENUE REPORTED ON LINE 406												
Itemization of other revenue:												
Casa Buena administration Compulsive gambling Housing - Stargate Village & HUD 125 Miscellaneous Pharmacy rebates Rehabilitative Services Administration St. Lukes grant	S		S		S	٠	S		\$	(8)	5	*
	-		-	_	s		5		5		5	
Total other revenue	2		-		2		3	_	-		-	
UNRELATED BUSINESS ACTIVITIES REPORTED ON LINE 407												
Source of revenue:	5		\$	-	S		s	- 2	s		S	-
Total unrelated business activities	5	-	5	_	S		<u>S</u>		5	-	\$	
DISCLOSURE OF OTHER EXPENSES REPORTED ON LINE 511												
Itemization of the items reported on Line 511 HB2003 Children and Adult services PASARR	s		S				S		s		S	58,512
Total other expenses	S		S	- 2	<u>s</u>		S	-	S		S	58,512
DISCLOSURE OF NON-ADHS SERVICE EXPENSES												
Stargate Village service value	3	-	2	-	5		2		2	-	2	
Total Non-ADHS Service Expenses	<u>s</u>		<u>S</u>		5		<u>S</u>		<u>s</u>		5	
DISCLOSURE OF NON-ADHS ADMINISTRATIVE EXPENSES												
Casa Buena	S		S	-	S	-	5		S		S	
Pharmacy benefit management				-								-
Rehabilitative Services Administration								-				
St. Lukes grant	-		_	-			_		-		-	
Total Non-ADHS Administrative Expenses	2		<u>S</u>	_	2	-	2		5		5	

PRIOR PERIOD ADJUSTMENTS

META reclassification due to loss of JCAHO certification



STATEMENT OF CASH FLOWS Year-to-date for period ended June 30, 2003 (Unaudited)

CASH FLOWS FROM OPERATING ACTIVITIES:		
Net earnings	S	16,519,157
Adjustments to reconcile earnings to cash provided /		
(used) by operating activities		
A. Depreciation		691,230
 B. Changes in operating assests and liabilities 		
 (Increases) / decreases in assets 		
Current investments		
Receivables		5,245,430
Inventory and prepaid expenses		(585,156)
Deposits		(164,361)
Other		(207,912)
ii. Increases / (decreases) in liabilities		
IBNR		(1,729,899)
RBUC		(20,869,857)
Accounts payable to providers		(2,079,227)
Trade accounts payable		623,646
Accrued salaries and benefits		566,213
Other current liabilities		(1,017,040)
Other noncurrent liabilities		271,047
Net cash used by operating activities		(2,736,729)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of property and equipment		-
Purchases of property and equipment		(1,622,748)
Proceeds from sale of investments		26,896,442
Purchases of investments		
Net cash provided by investing activities		25,273,693
CASH FLOWS FROM FINANCING ACTIVITIES:		
Acquisition of debt		-
Payment of lease obligations		-
Payment of other debts		(14,619,998)
Net cash used by financing activities		(14,619,998)
NET INCREASE IN CASH		7,916,966
BEGINNING CASH BALANCE		24,394,096
ENDING CASH BALANCE	S	32,311,063



STATEMENT OF CASH FLOWS Year-to-date for period ended June 30, 2003 Schedule A - Disclosures (Unaudited)

Describe:

1. Sources of cash received for other grants

Compulsive Gambling Grant

A grant to treat compulsive gambling disorders

Rehabilitative Services Administration

A contract to assist SMI persons in learning life and work skills

Housing - Stargate Village

A reimbursement of certain case management expense

- 2. Underlying transactions for acquisition of debt
- Underlying transactions for retirement of debt Payment of dividends to parent copmany.
- 4. Supplemental data for noncash investing and financing activities, gifts, etc.



Notes to Quarterly Financial Statements for the quarter ended June 30, 2003 (Unaudited)

1. HiFA SMI and HiFA GMH

The expense for these fund sources increased significantly over the prior two reporting periods due to a couple of factors. When the funds were initially awarded and distributed, it was mistakenly believed that these adult fund sources would be reconciled with Title XIX adults. The funds were distributed to providers under the associated Title XIX contracts and the reported expenses were a subtraction from the Title XIX expenses based on available rosters and claims data. The reported expenses reflected the limited information available at the time. Also, until mid-June, the HiFA fund source appeared to be designated for elimination, a consensus that seemed to be shared by State personnel.

Given that the HiFA fund sources is continuing, more claims data is available, and the ADHS/DBHS has provided notification that T21 adults will be reconciled separately from Title XIX adults; contracts have been amended to reflect the HiFA funding sources and have been reconciled separately from Title XIX adults. Expenses have been accrued based on those contracts, and payments have been made or payables recorded accordingly. Going forward, T21 HiFA will be accounted in a manner consistent with all other block purchases; block purchases are recognized as expense on a monthly basis, according to contracted amounts, and encounters are reconciled according to encounter submission policies.



БХРИ	mation of Account Level Variances of Ter	Percent or More						
(Una	udited)							
		Jun-02	Sep-02	Dec-02	Mar-03	Jun-03		Description of change
ASSI	ETS							
CURR	ENT ASSETS							B
				********	20 112 514	73.711.000	13.6%	Payments to providers; the net change in cash and short-term investments is offset in provider A/P
101.		24,394,096	28,572,269	23,187,405	28,445,514	32,311,059	13.076	investments is otiset in provider A F
	Current Investments Accounts receivable, net	26,896,442 15,279,259	12.641,970	15,936,873	14,159,425	10,033,829	-29.1%	Collections of ADHS and Non-ADHS receivables
	Notes receivable, current maturities	17,279,239	12,041,970	10,730,072	14,123,1425			
								Tarris and the second s
105.	Prepaid expenses	309,632	1,934,533	1,844,632	1,766,328	894,788	-49.3%	Provider prepayments were relieved; normal prepaids remain
106.	Other current assets	238,560	238,560	238,560	238,560	446,472	87.2%	
107.	Total current assets	68,363,399	43,387,332	41,207,470	44,609,828	43,686,148		
	CURRENT ASSETS							
	Land		- 8					
109.	Buildings Leasehold improvements	164,455	170,125	174,845	192,477	208,154		
111.	Furniture and equipment	5,048,494	5,503,609	6,292,905	6,409,757	6,816,689		
112.	Vehicles	2,040,454	-					
113.	Total property and equipment	5,212,951	5,673,735	6,467,750	6,602,234	7,024,843		
114.	Less: accumulated depreciation	(4,007,326)	(4,209,451)	(4,440,498)	(4,623,551)	(4,887,703)		
115.	Net property and equipment	1,205,624	1,464,284	2,027,252	1,978,682	2,137,140		
116.	Notes receivable, less current maturities		100000000000000000000000000000000000000					
117.	Performance bond			-	5,802,429	5,802,429		
118.	Long-term investments							
119.	Deposits	336,396	435,847	420,542	457,409	500,757	1111	
120.	Other noncurrent assets	227,786	227,786	227,786	227,786	*	-100.0%	
121.	Total noncurrent assets	1,542,020	2,127,917	2,675,580	8,466,307	8,440,326		
122.	Total assets	69,905,420	45,515,249	43,883,050	53,076,134	52,126,474		
LIA	BILITIES AND EQUITY							
	RENT LIABILITIES							
	Incurred but not reported claims	4,300,938	2,250,672	3,705,920	2,813,025	2,571,039		
202.	Reported but unpaid claims	29,038,274	11,324,522	6,537,837	7,604,821	8,168,417		
203.	Recoupment/sanction liability	215,596			444,039		-100.0%	Reclass withholds from providers based on ADHS/DBHS reque
204.	Other amounts payable to providers	3,270,437	29,402	4,289	8,578	1,406,806	16300.3%	Withholds from providers due to encounter submissions
205.	Trade accounts payable	1,267,440	1,007,119	1,696,502	1,932,816	1,891,086		
206.	Accrued salaries and benefits	3,514,673	4,461,773	3,763,904	5,024,959	4,080,886	-18.8%	Normal payroll activity based on cycle timing variances
207.	Long-term debt, current maturities			2		(*)		
								Increased HB2003 program utilizations and reclass HB2003 S3
208.	Deferred revenue (disclosed on Schedule A)	4,853,208	2,388,679	5,511,285	4,853,526	3,862,951	-20.4%	funds to Non-Title XIX SMI
209.	Risk pool payable			10.014.000	11 101 7/1	2 100 17X	-28.2%	
210.	Other current liabilities	8,127,215	9,176,452	10,036,999	11,286,753	8,100,433		
	Total current liabilities	56,120,840	30,638,618	31,256,735	33,968,517	30,081,618	-11.4%	
	CURRENT LIABILITIES					553		
212.	Long-term debt, less current maturities Loss contingencies (disclosed on Schedule A)		9					
214.	Other noncurrent liabilities		2			43,261		
215.	Total noncurrent liabilities				-			
	Total liabilities	56,120,840	30,638,618	31,256,735	33,968,517	30,081,618	-11.4%	
EQU.		20,120,040	20,038,018	31,230,733	33,900,311	24/34/1/4/4	211414	
	I.I.Y. I Initial capital	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		
	Additional capital		1-1-1-1-1-1		5,802,429	5,802,429		
	Current net income	16,414,474	3,996,618	6,946,302	11,625,176	16,519,153	42.1%	Normal equity activity based on Statement of Earnings
	Retained earnings	3,385,537	4,300,011	4,300,011	4,300,011	4,300,011		A STATE OF THE STA
				-			100.17	Normal dividend activity based on net earnings and capitalizati
217.6	Dividends Declared	(15,500,000)	(3,419,998)	(8,619,998)		(14,619,998)	15.8%	requirements
217.	Total equity	13,784,580	14,876,631	12,626,315	19,107,618	22,001,595	15.1%	
	Total liabilities and equity	\$ 69,905,420	\$ 45,515,249	\$ 43,883,050	5 53,076,134	\$ 52,083,213		



LAG REPORT FOR TITLE XIX As of June 30, 2003

(Inaudited)

(Unaudited) Quarter				Quarter	of Service			
of Payment	Current	1st Prior	2nd Prior	3rd Prior	4th Prior	5th prior	6th Prior	Total
Current	51,531,232	2,403,717	705,178	198,413	-	-	-	54,838,540
1st Prior		50,967,462	4,284,521	1,254,701	86,043	16,451	-	56,609,178
2nd Prior			47,284,643	7,584,833	418,406	23,595		55,311,477
3rd Prior	The same	The state of the s		41,067,023	26,305,884	436,987	-	67,809,893
4th Prior		Section 1	The State		43,606,208	6,808,623	2,745,618	53,160,449
5th Prior						26,480,072	6,401,263	32,881,335
6th Prior		- Con-	The Carlo	Maria E.M			27,461,975	27,461,975
Totals	51,531,232	53,371,179	52,274,342	50,104,970	70,416,541	33,765,728	36,608,856	348,072,847
Title XIX	51,531,232	53,371,179	52,274,342	50,104,970	70,416,541	33,765,728	36,608,856	348,072,847
Title XXI	-				-	-	-	
Non-Title XIX/XXI	-	-		-	-		= =	
Expense Reported	56,571,257	55,836,972	52,640,848	50,131,599	70,416,541	33,765,728	36,608,856	355,971,801
Title XIX	56,571,257	55,836,972	52,640,848	50,131,599	70,416,541	33,765,728	36,608,856	355,971,801
Title XXI		-	-	-	-			
Non-Title XIX/XXI	-	-		-				-
Remaining Liability	5,040,025	2,465,793	366,506	26,629	-		-	7,898,954
Title XIX	5,040,025	2,465,793	366,506	26,629				7,898,954
Title XXI	-	-	-	-			37.	-
Non-Title XIX/XXI		-	-	-	-	3-		1



LAG REPORT FOR NON-TITLE XIX/XXI As of June 30, 2003

Ouarter				Quarter o	f Service			
of Payment	Current	1st Prior	2nd Prior	3rd Prior	4th Prior	5th prior	6th Prior	Total
Current	22,005,312	2,939,654	334,558	223,311	-	-	-	25,502,835
1st Prior		25,306,068	1,845,739	514,254	59,127	3,458	-	27,728,646
2nd Prior			24,669,401	1,919,995	95,160	18,252		26,702,809
3rd Prior			ALCOHOL:	25,398,708	3,773,403	252,094	-	29,424,205
4th Prior					2,297,039	3,367,454	1,452,301	7,116,794
5th Prior						27,652,353	3,559,340	31,211,693
6th Prior				(CONTRACTOR)			23,222,240	23,222,240
Totals	22,005,312	28,245,722	26,849,698	28,056,267	6,224,730	31,293,611	28,233,881	170,909,222
Title XIX	-	-	-	-	-	-	-	-
Title XXI	-	-	-	-	(+)	(*)	*	-
Non-Title XIX/XXI	22,005,312	28,245,722	26,849,698	28,056,267	6,224,730	31,293,611	28,233,881	170,909,222
Expense Reported	23,613,072	29,136,287	26,989,948	28,080,860	6,224,730	31,293,611	28,233,881	173,572,389
Title XIX	-	-	-	-		:=:	-	-
Title XXI	-	-		-	-	-	-	-
Non-Title XIX/XXI	23,613,072	29,136,287	26,989,948	28,080,860	6,224,730	31,293,611	28,233,881	173,572,389
Remaining Liability	1,607,760	890,565	140,250	24,593	-		-	2,663,167
Title XIX	-	343	2	-				-
Title XXI	3-			-	-			-
Non-Title XIX/XXI	1,607,760	890,565	140,250	24,593	-		-	2,663,167



LAG REPORT FOR TITLE XXI

As of June 30, 2003

OIT.	2011	die	or	1

Quarter				Quarter (of Service			
of Payment	Current	1st Prior	2nd Prior	3rd Prior	4th Prior	5th prior	6th Prior	Total
Current	2,091,999	55,142	39,751	3,259	-	-	9	2,190,151
1st Prior	THE TOTAL	591,923	78,194	15,478	11,466			697,061
2nd Prior			575,255	58,613	-		-	633,868
3rd Prior			0.8-1.7-1	609,020	82,505	-		691,525
4th Prior		5 10			215,887	12,538		228,425
5th Prior					The same of	644,329	110,326	754,655
6th Prior	Sec. 10.		100	-			612,212	612,212
Totals	2,091,999	647,065	693,200	686,369	309,858	656,867	722,538	5,807,896
Title XIX	-	-	-	-	-	-	-	
Title XXI	2,091,999	647,065	693,200	686,369	309,858	656,867	722,538	5,807,896
Non-Title XIX/XXI	-	-	-	-	-	(1-7)	-	
Expense Reported	2,360,878	684,043	709,367	686,369	309,858	656,867	722,538	6,129,920
Title XIX	-	-	-	-	-	-	-	-
Title XXI	2,360,878	684,043	709,367	686,369	309,858	656,867	722,538	6,129,920
Non-Title XIX/XXI	-		-	- 4		3+1	-	
Remaining Liability	268,879	36,978	16,167	-		0.70	-	322,024
Title XIX	-			-	-	(*)	(+)	
Title XXI	268,879	36,978	16,167	-			-	322,024
Non-Title XIX/XXI		-	-				*	



LAG REPORT SUMMARY

As of June 30, 2003

Quarter				Quarter of Se	rvice			
of Payment	Current	1st Prior	2nd Prior	3rd Prior	4th Prior	5th prior	6th Prior	Total
Current	75,628,543	5,398,513	1,079,487	424,983	-	-	-	82,531,525
1st Prior		76,865,453	6,208,454	1,784,433	156,636	19,909		85,034,885
2nd Prior			72,529,299	9,563,441	513,566	41,848		82,648,153
3rd Prior				67,074,750	30,161,792	689,080	-	97,925,623
4th Prior					46,119,134	10,188,615	4,197,919	60,505,669
5th Prior		d agreement		Vice Co.		54,776,754	10,070,929	64,847,683
6th Prior			THE REST OF THE				51,296,427	51,296,427
Totals	75,628,543	82,263,966	79,817,240	78,847,607	76,951,129	65,716,206	65,565,275	524,789,960
Title XIX	51,531,232	53,371,179	52,274,342	50,104,970	70,416,541	33,765,728	36,608,856	348,072,847
Title XXI	2,091,999	647,065	693,200	686,369	309,858	656,867	722,538	5,807,896
Non-Title XIX/XXI	22,005,312	28,245,722	26,849,698	28,056,267	6,224,730	31,293,611	28,233,881	170,909,222
Expense Reported	82,545,207	85,657,302	80,340,163	78,898,828	76,951,129	65,716,206	65,565,275	535,674,110
Title XIX	56,571,257	55,836,972	52,640,848	50,131,599	70,416,541	33,765,728	36,608,856	355,971,80
Title XXI	2,360,878	684,043	709,367	686,369	309,858	656,867	722,538	6,129,920
Non-Title XIX/XXI	23,613,072	29,136,287	26,989,948	28,080,860	6,224,730	31,293,611	28,233,881	173,572,389
Remaining Liability	6,916,664	3,393,336	522,923	51,222		-	-	10,884,144
Title XIX	5,040,025	2,465,793	366,506	26,629		-	(*)	7,898,95
Title XXI	268,879	36,978	16,167	-		-	(*)	322,024
Non-Title XIX/XXI	1,607,760	890,565	140,250	24,593	-			2,663,16



b. Financial Statements and Minimum Capitalization Requirements

FHC HEALTH SYSTEMS, INC. CORPORATE AUTHORIZATION

Effective as of November 1, 2003

In response to the Arizona Department of Health Services contract requirements regarding enhanced net worth requirements of ValueOptions, Inc., FHC Health Systems, Inc., the ultimate parent company of ValueOptions, Inc., is hereby authorized to fund such enhanced net worth requirements from its general corporate operating funds and profits.

WITNESS the following signature effective as of the day and year first written above.

FHC HEALTH SYSTEMS, INC.

Thomas E. Oram, Treasurer



ARIZONA DIVISION OF VALUEOPTIONS, INC.

FINANCIAL STATEMENTS AND SUPPLEMENTAL SCHEDULES

JUNE 30, 2003 AND 2002



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Report of Independent Auditors

Board of Directors Arizona Division of ValueOptions, Inc.

In our opinion, the accompanying balance sheets and the related statements of operations, of changes in divisional equity and of cash flows present fairly, in all material respects, the financial position of the Arizona Division of ValueOptions, Inc. (the "Division") at June 30, 2003 and 2002, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Division's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplemental schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

As described in Note 1, the Division's principal source of revenue is from its contract with the State of Arizona, which has currently been renewed through June 30, 2004. If the contract is not renewed beyond June 30, 2004, the Division's future operations could be adversely affected.

This report is intended solely for the information and use of the Arizona Department of Health Services – Division of Behavioral Health Services, the State of Arizona and management of the Division, and is not intended to be and should not be used by anyone other than these specified parties.

August 31, 2003

cewaterhouse Coopers CCP



ARIZONA DIVISION OF VALUEOPTIONS, INC. BALANCE SHEETS

June 30, 2003 and 2002

ASSETS	2003	2002
Cash and cash equivalents	\$ 28,448,108	\$ 19,540,888
Restricted cash	3,862,951	4,853,208
Short-term investments	5,802,429	26,896,442
Accounts receivable	10,033,829	15,279,259
Prepaid expenses and other assets	894,788	309,632
Deferred income tax asset	446,472	238,560
Total current assets	49,488,577	67,117,989
Deferred income tax asset, long-term		227,786
Property and equipment, net	2,137,140	1,205,622
Deposits	500,757	336,396
Total assets	\$ 52,126,474	\$ 68,887,793
LIABILITIES AND DIVISIONAL EQUITY		
Accounts payable and accrued expenses	6,070,015	8,913,757
Payable to providers	12,133,397	33,554,808
Deferred contract revenue	3,862,951	4,853,208
Income taxes payable to FHC Health Systems, Inc.	2,077,346	2,942,529
Due to affiliated companies	5,937,909	4,323,480
Total current liabilities	30,081,618	54,587,782
Deferred income tax liability, long-term	43,261	
Divisional equity:		
Investment by ValueOptions, Inc.	15,802,429	10,000,000
Retained earnings	6,199,166	4,300,011
	22,001,595	14,300,011
Total liabilities and divisional equity	\$ 52,126,474	\$ 68,887,793



ARIZONA DIVISION OF VALUEOPTIONS, INC. STATEMENTS OF OPERATIONS

for the years ended June 30, 2003 and 2002

	2003	2002
Revenues: Contract revenues Grants and other	\$386,865,512 4,869,355	\$316,362,081 4,786,511
	391,734,867	321,148,592
Expenses: Program services General and administrative	332,775,952 31,506,692	268,886,786 25,037,990
	364,282,644	293,924,776
Net earnings before income taxes	27,452,223	27,223,816
Income tax provision	10,933,070	10,809,340
Net earnings	\$ 16,519,153	\$ 16,414,476



ARIZONA DIVISION OF VALUEOPTIONS, INC. STATEMENTS OF CHANGES IN DIVISIONAL EQUITY

for the years ended June 30, 2003 and 2002

		avestment by alueOptions, Inc.		Retained Earnings		Total
Balance, June 30, 2001	\$	10,000,000	\$	3,385,535	\$	13,385,535
Net earnings for the year ended June 30, 2002		-		16,414,476		16,414,476
Distribution to ValueOptions, Inc.	_	-		(15,500,000)		(15,500,000)
Balance, June 30, 2002		10,000,000		4,300,011		14,300,011
Net earnings for the year ended June 30, 2003		-		16,519,153		16,519,153
Investment by ValueOptions, Inc.		5,802,429		=		5,802,429
Distribution to ValueOptions, Inc.	_		((14,619,998)	_	(14,619,998)
Balance, June 30, 2003	\$	15,802,429	\$	6,199,166	\$	22,001,595



ARIZONA DIVISION OF VALUEOPTIONS, INC. STATEMENTS OF CASH FLOWS

for the years ended June 30, 2003 and 2002

	2003	2002
Operating activities:		
Net earnings	\$ 16510 152	S 16 414 476
Adjustments to reconcile net earnings to net cash provided by (used in) operating activities:	\$ 16,519,153	\$ 16,414,476
Depreciation	691,229	559,061
Deferred income taxes	63,135	200,957
Cash provided by (used in) changes in:		200,507
Restricted cash	990,257	3,488,164
Accounts receivable	5,245,430	(9,722,487)
Prepaid expenses and other assets	(585,156)	281,484
Payable to providers	(21,421,411)	16,095,427
Accounts payable and accrued expenses	(2,843,742)	5,009,677
Deferred contract revenue	(990,257)	(3,488,164)
Income taxes payable to FHC Health Systems, Inc.	(865,183)	216,337
Due to affiliated companies	1,614,429	(1,127,575)
5 DE 1900 - 1 DE 1900 -	1,011,127	(1,127,373)
Net cash provided by (used in) operating activities	(1,582,116)	27,927,357
Investing activities:		
Purchases of property and equipment	(1,622,747)	(202 125)
Increase in deposits		(383,125)
Maturities of short-term investments	(164,361)	(55,035)
Purchase of short-term investments	21,094,013	(0) 000 110
a state of short term investments		(26,896,442)
Net cash provided by (used in) investing activities	19,306,905	(27,334,602)
Financing activities:		
Investment by ValueOptions, Inc.	5 902 420	
Distribution to ValueOptions, Inc.	5,802,429	
a same and the same options, inc.	(14,619,998)	(15,500,000)
Net cash used in financing activities	(8,817,569)	(15,500,000)
Increase (decrease) in cash and cash equivalents	8,907,220	(14,907,245)
Cash and cash equivalents at beginning of period	19,540,888	34,448,133
Cash and cash equivalents at end of period	\$ 28,448,108	\$ 19,540,888
Supplemental disclosure:		
Transfer of equipment from officers and f		
Transfer of equipment from affiliate, net of accumulated depreciation of \$193,161 in 2003 and \$370,854 in 2002	\$ 160,668	\$ 78,167



NOTES TO FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies:

Description of Business

The Arizona Division of ValueOptions, Inc. (the "Division"), is a division of ValueOptions, Inc. ("ValueOptions"), a Virginia corporation. ValueOptions is a wholly-owned subsidiary of FHC Health Systems, Inc. ("FHC"), also a Virginia corporation.

The Division provides managed behavioral healthcare services to Maricopa County Medicaid ("Title XIX"), Subvention ("Non-Title XIX"), and KidsCare ("Title XXI") beneficiaries under a contract with the Arizona Department of Health Services — Division of Behavioral Health Services ("ADHS — DBHS") (the "Contract"). The Division also provides managed behavioral healthcare services under the Contract to qualifying adults and children in Maricopa County under special funding from the House Bill 2003 tobacco litigation settlement ("HB2003").

The original terms of the Contract commenced September 19, 1998 and continued through June 30, 2001 with two additional one-year options for renewal, both of which were executed. The contractual arrangement has been extended through June 30, 2004 under a separate one-year contract. The ADHS-DBHS is issuing a request for proposal related to the Contract for periods commencing July 1, 2004. The Division intends to submit a bid for consideration in response to this request.

Effective January 1, 2003, the Division became responsible for the provision of managed behavioral healthcare services to capitated adults (53,186 as of the year ended June 30, 2003) under a special Healthcare Insurance Flexibility Accounting ("HIFA") waiver funded from excess KidsCare funding.

The accompanying financial statements include the revenues, expenses, assets and liabilities of ValueOptions, Inc., that result from or are dedicated solely to providing services under the Contract. The Division is not a separate legal entity. FHC and ValueOptions report on a calendar year basis. The Division reports its financial position and the results of its operations and its cash flows as of and for the twelve months ended June 30 to coincide with the fiscal year of the State of Arizona and the terms of the Contract.

Risks and Uncertainties

The Division's business could be impacted by ongoing federal and state legislation in the area of healthcare reform. Changes in these areas could adversely affect the Division's operations in the future. Substantially all of the revenues of the Division are generated through the Contract. The Contract has not currently been renewed beyond June 30, 2004. If the Contract is not renewed beyond June 30, 2004, the Division's future operations would be materially adversely affected.

Estimation Process

The preparation of financial statements requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Such estimates and assumptions could change in the future as more information becomes known, which could impact the amounts reported and disclosed herein.



NOTES TO FINANCIAL STATEMENTS, Continued

1. Summary of Significant Accounting Policies, continued:

Payable to Providers

The Division compensates providers for authorized behavioral health care and substance abuse services to covered beneficiaries. The Division uses a variety of methods to estimate the amount payable to providers including authorizations for services to be provided, payments to be made under contract arrangements currently in force, and communication with significant providers to ascertain the level of care being provided to beneficiaries for which a claim has not yet been submitted.

The liabilities for payable to providers include estimates of amounts due on reported claims and claims that have been incurred but were not reported as of June 30, 2003 and 2002. Such liabilities represent the Division's best estimate of amounts that are reasonable and adequate to discharge the Division's obligations for claims incurred but unpaid as of June 30, 2003 and 2002. Such estimates are however subject to a significant degree of inherent variability. Estimates are continually reviewed and adjusted as necessary as experience develops and new information becomes known; such adjustments are included in current operations. For the years ended June 30, 2003 and 2002, program services expense decreased approximately \$192,000 and \$4,200,000 million related to such revisions. Although the Division believes that the estimates of liabilities for the payable to providers at June 30, 2003 are reasonable in the circumstances, it is possible that the Division's actual incurred expenses will not conform to the assumptions inherent in the determination of the payable to providers; accordingly, the ultimate amounts paid may vary from the estimates included in the Division's financial statements. Such revisions will be recorded when paid.

Contract Revenue

The Division receives substantially all of its revenue from the Contract with the ADHS-DBHS. Contract revenues include funds for behavioral healthcare services and prevention programs for youth and seriously mentally ill ("SMI") adult and substance abuse populations under four major types of revenue sources: Title XIX, Title XXI, Non-Title XIX, and HB2003. Contract revenue is recognized in the period for which the Division is obligated to provide covered services. Deferred revenue relates to grant amounts received in the current year that cannot be recognized until certain terms are met. Contract revenue is also limited by State mandate to a maximum profit percentage in each of the funding sources. Contract revenue that cannot be recognized due to this mandate is reported as deferred revenue in the accompanying balance sheets. This revenue is recognized in the subsequent year or remitted back to the ADHS-DBHS.

Title XIX revenue – The Division's contract with the ADHS-DBHS requires the Division to provide behavioral healthcare services to all eligible enrollees within its geographic service area. Under this agreement, the Division receives monthly capitation payments from the ADHS-DBHS based on a capitated rate and the number of Title XIX Arizona Health Care Cost Containment System ("AHCCCS") enrollees eligible for covered services during that month.



1. Summary of Significant Accounting Policies, continued:

Title XXI revenue — The Division's contract with the ADHS-DBHS requires the Division to provide behavioral healthcare services to all eligible enrollees within its geographic service area. Under this agreement, the Division receives monthly capitation payments from the ADHS-DBHS based on a capitated rate and the number of Title XXI enrollees eligible for covered services during that month.

Non-Title XIX revenue – The Division's contract with the ADHS-DBHS provides for payment to the Division at a monthly rate equal to one-twelfth of specified annual contract maximums under the ADHS-DBHS Non-Title XIX programs. These programs provide behavioral healthcare services to lower income uninsured or underinsured individuals not eligible for behavioral healthcare coverage under Title XIX or Medicare. Non-Title XIX programs are funded through a combination of federal behavioral healthcare block grant funds, State of Arizona funds and Maricopa County funds administered by the ADHS-DBHS.

HB2003 Revenue – The Division's contract with the ADHS-DBHS requires the Division to provide behavioral healthcare services under special funding from the tobacco litigation settlement. Revenue is recognized using a percentage of completion method based on program milestones as prescribed by the ADHS-DBHS. These programs serve adults and children with serious mental illness and are to be used to provide community housing, vocational rehabilitation and other recovery support services designed to assist beneficiaries in achieving a high level of self-sufficiency and attain their desired goals. Programs related to these funds commenced January 1, 2001 and will remain in operation through June 30, 2004. All funds are required to be expended by January 1, 2005. Revenues under the HB2003 program is included in grants and other revenue in the accompanying statements of operations for the years ended June 30, 2003 and 2002.

Grants and other revenue – Under the contract with the ADHS-DBHS the Division is required to provide services under certain grants for special populations. Payment is made by the ADHS-DBHS based on expenditure reports submitted by the Division.

Additionally, the Division includes reimbursements received under pharmacy contracts with suppliers in Grant and other revenue in the accompanying statements of operations. These reimbursements are not included in the calculations of profit limitations.



1. Summary of Significant Accounting Policies, continued:

Program Services Expense

The Division provides medical services and pharmacy benefits to covered beneficiaries through contractual agreements with third party providers (63.3% and 65.7% of total program service expense for the years ended June 30, 2003 and 2002, respectively), through affiliated providers for services coordination and clinical services (21.7% and 19.5%), and through affiliated pharmacies and third party pharmacy networks (15.0% and 14.8%.)

For years ended June 30, 2001 and prior, contractual agreements with third party providers were primarily fee-for-service arrangements and program expenses were accrued as services were provided using authorizations and medical loss ratios. During the year ended June 30, 2002, the Division transitioned most of its third party provider contracts to block purchase arrangements whereby the Division provides a fixed fee to the providers to cover an agreed-upon capacity of services available to covered beneficiaries. Program services expense is recorded based on the contractual arrangements, and the Division accrues amounts payable to providers for unpaid commitments for which the services have been provided.

For the year ended June 30, 2002, the terms of the Contract were modified to include additional program services and beneficiaries. Due to these modifications, and the transition to primarily block purchase arrangements with third party providers from fee-for-service, the Division adjusted the block purchase agreements with the providers at the end of the year to reflect its estimate of actual utilization service experience for the year. Therefore, during fiscal 2002, the Division accounted for program services expenses by each funding source based on its estimate of actual utilization service experience for the year for the block purchase arrangements, and by authorizations and medical loss ratios for fee-for-service arrangements.

For the year ended June 30, 2003, the covered programs and beneficiaries under the Contract have stabilized and the block purchase contracts were negotiated to reflect the approved services. Further, such contracts require that the providers manage utilization of services to the contracted amounts. Therefore, during fiscal 2003, the Division accounted for program services expenses by each funding source based on the contracts with the providers as well as authorizations and medical loss ratios for fee-for-service arrangements.

Short-term Investments

Short-term investments consist primarily of commercial paper, carried at cost, which approximates fair value, with maturities ranging from 3 months to 1 year.

Cash and Cash Equivalents

The Division considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents. Cash equivalents consist primarily of money market funds and short-term commercial paper. Restricted cash and cash equivalents consist primarily of cash deposits principally restricted due to profit limitations or terms of the contract that have not been met as of June 30 of each respective year.



1. Summary of Significant Accounting Policies, continued:

Premium Deficiencies

The Division records a premium deficiency reserve when expected claims payments or incurred costs, claims adjustment expenses and administration costs exceed the premiums to be collected for the remainder of a contract period. Anticipated investment income is not used as a factor in the premium deficiency reserve calculation. No such reserve is required at June 30, 2003 or 2002.

Property and Equipment

Furniture and equipment are stated at cost. The Division provides for depreciation using the straight-line method over the estimated useful lives of the related assets as follows:

Computers 3 years
Furniture and fixtures 10 years
Major movables 10 years
Fixed equipment 4 years

Leasehold improvements lesser of remaining term of lease or estimated useful life

Income Taxes

The Division is allocated its proportionate share of the FHC tax expense. Separate or unitary income tax returns are filed in the states in which FHC conducts business, including the State of Arizona, which is filed on a unitary basis. Unitary tax returns include affiliated companies whose functions are integrated and interdependent at the basic operational level and are bonded through direct or indirect ownership control. The provision for income taxes is allocated to the Division at the statutory rate, based on the Division's income, after giving effect to permanent differences.

Deferred income tax assets and liabilities relate to temporary differences between the recorded basis of assets and liabilities for financial reporting and income tax purposes. Such differences result primarily from prepaid rent, accrued vacation, accrued liabilities, payable to providers and depreciation.

The allocation of income tax expense is not included in the administrative expenses of the Division that are restricted by Contract limitations to a specified percentage of Contract revenues.



2. Property and Equipment:

Property and equipment consist of the following at June 30:

	2003	2002
Furniture and equipment	\$ 6,792,289	\$ 5,048,494
Leasehold improvements Other	137,570 94,984	93,871 70,584
Accumulated depreciation	7,024,843 (4,887,703)	5,212,949 (4,007,327)
Accumulated depreciation	(4,887,703)	(4,007,327)
Property and equipment, net	\$ 2,137,140	\$ 1,205,622

3. Retirement Plan:

The Division participates in the FHC 401(k) defined contribution employee benefit plan. The Division made contributions to the plan of approximately \$571,600 and \$502,000 for the years ended June 30, 2003 and 2002, respectively.

4. Income Taxes:

ValueOptions files a consolidated federal income tax return with FHC. The provision for income taxes is computed for each entity and entity division in the consolidated group at the statutory rate based on each entity's income after giving effect to permanent differences. The provision for income taxes consists of the following:

	2003	2002
Currently payable: Federal State	\$ 8,951,343 1,918,592	\$ 8,750,531 1,857,852
	10,869,935	10,608,383
Deferred income taxes: Federal State	51,880 11,255	150,491 50,466
	63,135	200,957
	\$ 10,933,070	\$ 10,809,340



4. Income Taxes, continued:

Significant components of net deferred tax assets are as follows:

		2003		2002
Deferred tax assets:				
Depreciation	\$	15	\$	227,786
Accrued vacation		724,555	_	539,740
Deferred tax assets		724,555	_	767,526
Deferred tax liabilities:				
Prepaid insurance & other		(228,489)		(182,738)
Depreciation		(43,261)		-
Accrued benefits	_	(49,594)	_	(118,442)
Deferred tax liabilities	<u></u>	(321,344)	_	(301,180)
Net deferred tax asset	\$	403,211	\$	466,346
	_			

The net deferred tax assets are classified in the accompanying balance sheets in the following manner:

	2003	2002
Current assets Noncurrent assets (liabilities)	\$ 446,472 (43,261)	\$ 238,560 227,786
· V	\$ 403,211	\$ 466,346

Income tax expense reconciled to the tax computed at statutory rates is as follows:

	2003	2002
Statutory federal income tax rate	35 %	35 %
State income taxes, net of federal benefit	5	5
	40 %	40 %

5. Related-Party Transactions:

Under an agreement entered into on July 1, 2001 with First Hospital Laboratories, Inc. ("First Lab"), an affiliated company, the Division purchases laboratory services from First Lab to support the Division's direct provision of services coordination and clinical services. Included in program services expense is approximately \$595,556 and \$398,100 related to the agreement for the years ended June 30, 2003 and 2002, respectively.



5. Related Party Transactions, continued:

Under an agreement entered into on January 15, 2001 with Rx Innovation, LLC ("RxI"), an affiliated company, the Division purchases pharmaceuticals from RxI to support the Division's direct provision of services coordination and clinical services. Included in program services expense is approximately \$199,675 and \$2,924,255 related to the agreement for the years ended June 30, 2003 and 2002, respectively.

Under an agreement entered into on September 1, 2000 with ABSolute Integrated Solutions ("AIS"), an affiliated company, the Division licenses a software system, ABSolute, for use at the Division's sites to monitor encounter claims for case management services. Included in program services expense is approximately \$1,375,000 and \$1,500,000 related to the agreement for the years ended June 30, 2003 and 2002, respectively.

ValueOptions provides administrative services for the Division including MIS functions, accounts payable and payroll processing. Included in general and administrative expenses is an allocation of the costs of these services from ValueOptions of approximately \$18,297,000 and \$14,637,000 for the years ended June 30, 2003 and 2002, respectively. The amount of these costs allocated is limited by the Contract with the remainder being absorbed by ValueOptions.

Amounts due to affiliated companies at June 30, 2003 and 2002 primarily represent payroll and trade accounts payable, which are payable to ValueOptions. Amounts due to affiliated companies are non-interest bearing.

Under the provisions of the Contract with ADHS-DBHS and by State mandate, dividends and other distributions may be paid only to the extent of allowable profit in each of the funding sources as defined. The Division distributed approximately \$14,620,000 and \$15,500,000 for the years ended June 30, 2003 and 2002, respectively, which did not exceed the profit maximum as defined.

6. Commitments and Contingencies:

Leases

The Division leases office space in Phoenix, Arizona for its divisional headquarters. Under the terms of the lease, which expires in September 2004, rent charges may be increased for increases in real estate taxes and operating expenses. Rent expense for the years ended June 30, 2003 and 2002 was approximately \$4,969,000 and \$3,920,000, respectively.



6. Commitments and Contingencies, continued:

Aggregate future minimum payments under this lease for the five years ending after June 30, 2002 are as follows (in thousands):

Year ending June 30,

2004 2005 2006 2007	\$	4,975 2,963 1,595 923
2008	-	10,730
	\$	10,7

Liability Insurance

The Division is insured for professional and general liability under a claims-made policy maintained by FHC. For the period from July 1, 2001 through August 31, 2001, the Division was insured for losses up to \$20,000,000 per claim and in the aggregate, with a self-insured retention of \$100,000 per claim and \$1,000,000 in the aggregate. Effective September 1, 2001, the Division is insured for losses up to \$21,000,000 per claim and \$26,000,000 in the aggregate, with self-insured retentions of \$100,000 per claim and \$1,000,000 in the aggregate. Effective September 1, 2002, the Division is insured for losses up to \$15,000,000 per claim and in the aggregate, with self-insured retentions of \$400,000 per claim and \$2,000,000 in the aggregate. In addition, FHC maintains an umbrella policy providing professional and general liability coverage up to \$10,000,000 per claim and in the aggregate.

Claims reported endorsement (tail coverage) is available if the policy is not renewed to cover claims incurred but not reported. The Division anticipates that renewal coverage will be available at expiration of the current policy. The Division participates in the above policy with its affiliates. Per claim and aggregate limits are applicable to all covered entities as a group.

Litigation

The Division is from time to time subject to claims and suits arising in the ordinary course of operations. In the opinion of management, the ultimate resolution of such pending legal proceedings will not have a material effect on the Division's financial position or results of operations.



7. Contract Requirements:

The Division is subject to Contract provisions which require the Division to maintain certain financial ratios, a net worth requirement of \$10,000,000 in the first year of the Contract and the maintenance of a performance bond equal to 110 percent of the first month's capitation as determined by ADHS-DBHS. In satisfaction of the bond requirement, the Division maintained a performance bond in the required amount of \$33,510,000 and \$27,708,000 for the years ended June 30, 2003 and 2002, respectively. The performance bond was renewed at the revised amount for a term, which expires in June 2004. Management believes that the Division is in compliance with these requirements.

As of June 30, 2003, the Division has reported less than the minimum number of encounters as stipulated in the Contract and is subject to a potential recoupment by the ADHS-DBHS of approximately \$2.0 million if no more encounters are submitted. The Division has until March 31, 2004 to submit encounters related to the year ended June 30, 2003. Management believes that sufficient encounters will be received by March 31, 2004 such that the Division will not be required to submit funds received back to the ADHS-DBHS. Accordingly, no amounts have been provided in the accompanying financial statements. Management believes that there will be no material impact on the Division's financial statements for the year ended June 30, 2003 related to this matter.



SUPPLEMENTAL SCHEDULES



ARIZONA DIVISION OF VALUEOPTIONS, INC. SCHEDULE OF OPERATIONS BY FUNDING SOURCE for the year ended June 30, 2003

Title XIX Child	Title XIX DD Child	Non-Title XIX Child	Title XXI Child H	B 2003 Child	Title XIX SMI	Title XIX DD SMI	Non-Title XIX SMI	HIFA SMI	Title XXI SMI
\$ 58,446,371 \$	3,503,878	\$ 8,270,905	\$ 2,331,625 \$	4,439,933	5 151,415,499	5 2,346,013	\$ 74,096,881	\$ 2,156,958	3 224,564
\$ 58,446,371 \$	3,343,878	3 8,270,365	3 2,331,002 3	4,437,000	2 121,000,000	*			
	-				9,608	-	10,926	**	
					****		167 611		
			1		216,462		127,811	-	
			- 1						
	- 2					2	689,555		
				-					
58,446,371	3,503,878	1,270,905	2,331,625	4,439,923	151,641,568	2,346,013	74,954,973	2,156,958	224,564
		The second second							
		0.0000000000000000000000000000000000000	****		4 922 204	44.01	2 621 622	400.007	177
6,470,084								*******	195
340.961		165,217	40.917		1,701,228	4,308	269,105	33,936	12
4.011.664		663,847	390,416		2,352,815	87,691	1,476,603	94,228	111
27		2,529					3,479		
17,435,529	E91,436		1,659,041		8,980,874	159,389	4,440,500	617,146	562
457,029	164,747	16,216	6,893	-	7,850,633	74,500	2,999,647	68,012	2
	4				100.0		4		
	2,646							47.701	
	-								
495,304	167,393	18,479	9,678		10,136,352	212,803	3,897,193	113,805	
1.100		224	1982	20	629.334	9,086	124,485	1,145	
1,004,404	336 160		257,341	- 1	2,662,121	79,072	1,470,544	72,005	7
48.359			4,174		580,446	26,008	422,898	35,596	
3,000			2770		7,873		7,714		
3,053,952	342,983	342,889	363,197		3,879,774	114,166	2,025,641	108,748	
						i meli		184,220	
307,990						100,216			
				- 5		1247		540	
	4,911	3,957	1383	- 0	243,030	1,447	101,300	2,043	
99,833	24.626	165 398	77.662	- 0	150				2
1,134,874	34,444	133311	11,000				1,073,532		
		45,939		2					
		291,899							
795,203	27,500	193,690	38,510	7.5	2,377,657	32,230		26,458	13
3,276,328	252,512	637,457	140,621		51,990,524	133,693	33,712,928	223,071	- 40
		1000					Ten mar		
	31,121	167,486					597,697		
111,167	4,064	41,129	13,539						
	24.44	300.010	24.00					15.056	1
449,442	35,183	208,613	24,017		2,272,500	100,000	-	1	
3,733,347	102,143	191,986	123,777		4,404,757		1,349,670		3
					14,704	, , ,		-	
		648					- 4		
9.005.474	143.633	1.087.700	20,700		18,596		13,099		. 2
	*********			-					
269,785	2,185	16,373	12,219		50,730	9,839	68,637		
13,008,606					4,528,787				
3,931,524	58,031	146,308					4,017,124		
225,476	1990	25,582			2,524,700				
-				-	-			-	-
4,157,000	58,031	574,431	46,033		12,472,018	15,431	6,119,590		
	1/2/2	221-	200		491.411	720	907 744	55,634	
		26,182	2,392						
		203,240		- 0				312000	
								112.652	
1,227,771		252,761	-		2,000	10000			
	- 1					C 10	-C 19	10 08	
				-					
-						1		200	
5,904,979	1,173,71	734,556	453,692		11,124,342	1,824,020	13,147,787	90,844	14,15
4				4,035,780					
		-	-	-					
49,005,091	3,186,45	7,118,248	2,859,143	4,035,780	116,332,532	2,728,07	68,014,944	1,215,322	14,91
962.884	16.69	135.015	28.474		2,489,291	37.96	1,226,962	35,572	3.70
962,884	15.06				2,489,291			9,454	
253,895 208,368	13,06				538,683			7,698	
2010,310	12,26				17,94	27			
6.945				- 1	738,654	11,27	364,081		5 1,1
6,949 285,720	16.82				2.00		200	100	
	16,82		3,562	5,977	256,353	3,91	1 126,356	3,663	
285,720		13,904		5,977 266,459	256,351 6,982,361			99,777	1 10.3
285,720 99,160	5,83	12,964 3 378,707	107,917			106,53	6 3,441,533	99,777	1 10.31
285,720 99,160 2,700,813 4,519,780	5,83 159,01 266,10	13,904 3 378,707 7 633,763	107,917	266,459 272,436	6,982,36	106,53	6 3,441,533 7 5,759,367	99,777	10.3
285,720 99,160 2,700,813	5,83 159,01	8 13,904 3 378,707 7 633,763 5 201,596	107,917 180,598 (275,101)	266,459	6,982,263	178,28	6 3,441,533 7 5,759,367 - 726,578	99,777 166,973 1 274,537	7 80.3 5 17.3 7 74.6
	55,446,771 4,470,094 6,412,799 340,941 4,911,664 27 17,535,329 457,029 31,330 3,394 413,399 3,073,952 12,963 3,073,952 12,963 12,794,392 13,793,343 12,794,393 13,794,393 13,794,393 13,794,393 13,794,393 13,794,393 13,794,393 13,794,393 112,395 112,3	55.446.371 3.503.278 6.470,044 22.5292 6.612,779 316,287 340,561 4,173 4,011,664 226,046 12.77 2.78 2.74 2.74 2.74 2.75 2.75 2.76 2.76 2.76 2.76 2.76 2.76 2.76 2.76	56.446.371 3.593.871 8.270.305 6.470.074 282.528 1.183.444 6.612.779 376.287 1.053.370 340.961 6.175 186.217 4.011.664 226,446 665,847 121 2.529 17.455.529 181.406 207.407 457.029 164.747 16.216 3.5432 2.446 1.466 3.5440 167.393 18.479 1.187 2.246 1.466 4.159 4.232 4.469 4.159 4.232 4.469 4.159 4.232 4.469 3.05.406 336.160 234.360 4.159 4.232 4.409 3.07.909 146.500 2.718 3.07.909 146.500 2.718 3.07.909 146.500 3.278 3.07.909 1.172.717 734.550 4.909.579 1.172.717 734.550	56.446.371 3.503.879 8.279,805 2.331.625 6.470,0744 281,328 1,183,444 583,808 6.612,779 374,327 1,053,770 40,590 340,941 4,172 106,317 40,917 4011,164 220,464 663,847 390,418 121 2.519 144,747 145,216 4,893 447,629 144,747 145,216 4,893 34,332 2,444 1,464 970 35,432 2,444 1,464 970 35,432 1,477 9,478 11,477 224 1,467 1,477 224 1,467 1,187 224 1,472 1,187 2,472 1,187 2,472 1,187 2,472 1,472 2,472 1,	SEA46371 3.563,879 8.276,865 2.331,625 4.439,523	58.446.371 3.503.878 8.270.900 2.331.635 4.439.933 131.641.569	56.446.377 3.563.878 8.270.000 2.331.635 4.439.922 131.641.549 2.246.013	1,0,556 10,556	1,000 1,00



2003 SMI	Title XIX GMH/SA	HIFA GMH	Mental Health	Substance Abuse	Prevention Intervention	PASARR	ADHS/DOC	Other	Subtotal	Management & General	Total
8,445,009	\$ 37,821,206	5 538,774	\$ 2,202,505	\$ 22,942,630	5,919,573	\$ 63,600	\$ 1,099,389		\$ 386,865,512	1 . 1	386,865
	106		445	170					21.296		21
Ō		-									
	1,451		5,919	458	1				381,901		381
	- 2									473,172	473
					7			3,303,471	3,993,026		3,993
8,445,009	37,822,763	538,774	2,208,870	22,943,258	5,919,573	63,600	1,699,589	3,303,471	391,261,695	473,172	391,734
	6,765,292	61,446	320,636	912,332	,		-		24,580,824		24,58
	484,804 3,598,890	7,212 15,029	23,139 75,139	22,821 1,230,147	5				9,400,360 7,481,064		9,40 7,48
	3,987,680	55,984	1,048,193	647,292				1.0	15,044,577		15,04
	14,836,666	139,671	10,185	3,095,299		-			298,927 56,805,752		56,80
	105,412	552	13,695	7,290			-		11,764,628		11,76
	18,067	42	600	8,302	- 0		9		279,803		271
	322,199	702	3,126	61,573				-	3,550,545		3,550
	445,678		17,421	77,165							
	3,340,750 2,280,824	5,699 19,076	18,628 246,245	1,416,583			-		5,448,804		3,44
	78,901	1,788	10,137	5,918		1 2		- 2	1,229,418	- 2	1,22
-		-							15,587		1
	5,600,475	26,563	275,010	1,560,420					17,593,900		17,59
2.5	809,373	33,415	390,377	468,835					69,382,700 13,012,562	-	69,38
	66,153 3,720		4,778	28 784	1				496,949	-	49
12	13,829	2,690	346,818	351,450	-				1,109,990		1,10
- 5	660					0			99,633 2,003,211		2.00
- 2	-		8,345						1,081,877		1,04
- 3		-	13,844	76.416	2				74,478 643,610		9
- 6	3,075,444	1,583	353,819	250,619			-		7,983,190		7,91
				369,960					3,183,056 97,071,258		1,18
	3,969,179	37,688	1,179,723	1,511,092			-				
	517,684	3,501	\$00,687	\$4,663 1,252,354					2,926,868 7,361,577		2,92 7,36
	2,740,037 32,429	9,919	1,171,662	1,252,354					2,890,715		2,89
	3,290,150	13,420	1,987,656	1,355,472		-			13,179,140		13,17
10	1,134,504		933,554	44,917		- 2	1		12,109,579		12,10
-	23,542			2,276					40,542		
9			1			13		5	648		
									500000		953.00
	404						- 1		10,339,629	1	10,33
	13,506		16,654	407					500,343		- 5
5.7	1,171,976		950,208	47,600					22,990,741		22,9
-	5,673,929	22,677	71,852	1,174,927					25,105,168	4	25,1
		2,861	115,667	1,206,585		-			3,324,258 3,279,620		3,3
-	5,673,929	25,538	187,319	2,381,512				-	31,711,046		31,7
	10,640	592	2,794	828	-		72	2	1,212,265	525	1,2
- 4	1,775,777	5,984	38,664	1,087,602			- 3		7,052,375		7,00
	2,150								130,186		1.3
	1,788,547	6,576	41,458	1,088,430				-			
-					5,719,347				5,710,347 393,034		5,7
	-			393,034 393,034	5,710,347				6,103,381		6.0
4	8,171,892	41,521	253,808	26,120					49,961,469		49,9
7,712,329					1	59,512	1,363,622		11,806,821		11,0
7,712,529	44,948,512	291,679	6,369,095	11,545,144	5,710,347	58,512	1,563,622		332,775,952		332,7
-	622,950 165,555	8,885	16,335	407,161	97,173 25,825	1,014	28,966		6,504,599 1,738,659	37,345 9,930	1,7
	134,807	2,361 1,923	9,656 7,863	108,207 88,110	21,028	298	6,268	68,267	1,407,597	8,086	1,4
	4,490	64	262	2,934	700		209	2,274	46,881	269	
11,545	184,850 64,153	2,637	19,782 3,742	120,818	28,834	922 112	8,595	93,610 32,488	1,930,134	11,088	1.9
514,702	1,747,325	24,923	101,917	1,142,055	272,563	3,040	\$1,248	884,862	19,026,048	104,807	19,1
526,247	2,924,130	41,708	170,557	1,911,215	456,130	5,089	135,967	1,480,508	31,331,299	175,393	31,5
80,121	(3,904,372	79,793	(1,682,506	3,686,432	(95,922			708,105	10,817,383	115,687	19,9
8,318,897	43,968,270	+13,190	4.857,146	17,140,791	6,070,555		1,699,589		374,924,634	291,080	375.2
126,112	\$ (6,145,507	\$ 125,594	\$ (2,648,276)	\$ 5,802,467	\$ (150.982	5 (1)		\$ 1,114,558	\$ 16,337,061	\$ 182,092 \$	16,5



ARIZONA DIVISION OF VALUEOPTIONS, INC.
SCHEDULE OF OPERATIONS BY FUNDING SOURCE - SCHEDULE A DISCLOSURES for the year ended June 30, 2003

		Tit	ie XIX DD	Non-Title	e XIX							Non-Title X	ах	
	Title XIX Chil	d	Child	Chil	4	Title XXI Child	_1	TB 2003 Child	Title XIX SMI	Title XIX DD SMI	HIFA SMI	SMI	_	Title XXI SMI
LINEARNED REVENUE FOR CURRENT YEAR		- 5		5	2	5 .		(2,278,424)		5 .			. 1	0 10
Revenue under ADHS/DBHS contract Other (disclose)				3	- 1			(2,2/0,424)						
St. Lukes grant														
Total uncarned revenue	5	- 5		5	-	1	5	(2,278,424)	5 -	<u>s</u> -	\$.	1	- 1	
DISCLOSURE OF OTHER GRANTS REPORTED ON LINE 402 Source:														
Source.	5	- 5	- 0	5		\$.	\$	- 4	1 .	\$.	\$.		- 5	
Total other grants	5	. 5	-	5	_	5 -	5		5 -	5 -	5	5	_ ;	
DISCLOSURE OF OTHER REVENUE REPORTED ON LINE 406 Itemization of other revenue:														
Case Buenu administration	5	- 5		5		5 .				1 -	5		5	
Compositive gambling Housing - Starget Village & HUD 125 Miscollascous Plastracy relates Rehabilitative Services Administration		12041										\$ 689,5	55	
St. Lukes grant													-	
Total other revenue	5	. 5		5	_	<u> </u>	5		\$.	5 .	5	\$ 689,5	55	-
UNRELATED BUSINESS ACTIVITIES REPORTED ON LINE 407														
Source of revenue:														
	5	: 1		\$		5 -	5		2 .	5 .	5	5	- 1	
Total unrelated business activities	5	- 5		5	_	<u> </u>	5		<u>s</u> .	ş .	5 .	5	_	
DISCLOSURE OF OTHER EXPENSES REPORTED ON LINE \$11														
Itemization of the items reported on Line 511								2750/2003	20	200		100		
HB2003 Children and Adult services	2	- 5		5	-	5 -	5	4,035,780	2 .	5	2	. 5	- 1	
PASARR				-			•	4.035,780		-			- :	
Total other expenses	3			-	_		-	4,033,780	-	1	-	- 3	-	
DISCLOSURE OF NON-ADHS SERVICE EXPENSES									21	120	27	-64 9000	185717	
Stargate Village service value	1	٠٤.	-	5	_	1 .	1_		3	1 .	1	- \$ 689,5		
Total Non-ADHS Service Expenses	5	- 5		5		<u> </u>	5_		<u>-</u>	<u> </u>	5	5 689,5	555	-
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Note: The journal entry above was recorded in 2003 as a change in estimate relating to 2002. It is included on this schedule at the request of the ADRS-DBRS for their reporting purposes. The entry was made by the Division at the request of the ADRS-DBRS. META, a provider for the Division that for the period of time for which META had no accorditation to lapse. During 2003, the ADRS-DBRS has informed the Division that for the period of time for which META had no accorditation, all payments made to META be classified as Non-Table VIII and the contract of the ADRS-DBRS has informed the Division that for the period of time for which META had no accorditation, all payments made to META be classified as Non-Table VIII and the contract of the ADRS-DBRS has informed the Division that for the period of time for which META had no accorditation, all payments made to META be classified as Non-Table VIII and the contract of the ADRS-DBRS has informed the Division that for the period of time for which META had no accorditation.



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ValueOptions, Inc.

c. Attachment H: Estimated Expenditure

Attachment H: Estimated Expenditure

Contract Year 2005 Offeror Name:

Category of Service		Title 2	Non-Title XIX	Non-Title XIX		
Category of Service	Child*	Child CMDP	SMI	GMH/SA	SMI	SA
501 Treatment Services	24.00%	13.00%	6.00%	23.00%	6.00%	27.00%
502 Rehabilitation Services	2.75%	1.50%	7.00%	1.00%	4.50%	1.00%
503 Medical Services	5.00%	1.50%	5.00%	10.00%	4.50%	9.00%
504 Support Services	30.50%	22.00%	48.00%	22.25%	44.00%	22.25%
505 Crisis Intervention Services	1.00%	1.00%	1.75%	2.50%	1.75%	10.00%
506 Inpatient Services	7.50%	34.00%	1.75%	2.50%	1.75%	6.25%
507 Residential Services	1.75%	6.50%	2.50%	8.00%	2.50%	4.50%
508 Behavioral Health Day Programs	1.50%	1.00%	1.00%	1.75%	1.00%	3.50%
510 Medications	18.50%	12.00%	16.00%	18.00%	23.00%	5.50%
513Subtotal	92.50%	92.50%	89.00%	89.00%	89.00%	89.00%
Administration/Profit/Contingencies	7.50%	7.50%	11.00%	11.00%	11.00%	11.00%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Contract Year 2006

Catagory of Somilar		Title 2	ΧIX		Non-Title XIX	Non-Title XIX
Category of Service	Child*	Child CMDP	SMI	GMH/SA	SMI	SA
501 Treatment Services	23.00%	11.50%	5.00%	22.00%	5.50%	25.75%
502 Rehabilitation Services	2.50%	1.50%	8.00%	1.50%	5.00%	1.00%
503 Medical Services	4.00%	1.50%	5.00%	10.00%	4.50%	9.00%
504 Support Services	32.50%	27.00%	48.00%	23.00%	44.50%	24.25%
505 Crisis Intervention Services	1.00%	1.00%	1.75%	1.50%	1.75%	10.50%
506 Inpatient Services	6.00%	29.00%	1.75%	1.50%	1.75%	5.50%
507 Residential Services	1.50%	5.00%	2.50%	9.00%	2.00%	4.50%
508 Behavioral Health Day Programs	1.00%	1.00%	1.00%	2.50%	1.00%	3.50%
510 Medications	17.50%	11.50%	16.00%	18.00%	23.00%	5.00%
513Subtotal	89.00%	89.00%	89.00%	89.00%	89.00%	89.00%
Administration/Profit/Contingencies	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%



Attachment H: Estimated Expenditure

Contract Year 2007 Offeror Name: ValueOptions, Inc.

Category of Service	Title XIX				Non-Title XIX	Non-Title XIX
	Child*	Child CMDP	SMI	GMH/SA	SMI	SA
501 Treatment Services	22.00%	10.00%	4.50%	21.00%	4.50%	24.00%
502 Rehabilitation Services	2.50%	1.50%	8.50%	1.75%	4.50%	1.75%
503 Medical Services	4.00%	1.50%	4.50%	10.00%	4.50%	9.00%
504 Support Services	35.00%	33.00%	49.00%	23.50%	46.00%	26.00%
505 Crisis Intervention Services	1.00%	1.00%	1.50%	1.25%	1.75%	10.75%
506 Inpatient Services	5.00%	25.00%	1.50%	1.25%	1.75%	4.50%
507 Residential Services	1.00%	4.50%	2.50%	9.75%	2.00%	4.50%
508 Behavioral Health Day Programs	1.00%	1.00%	1.00%	2.50%	1.00%	3.50%
510 Medications	17.50%	11.50%	16.00%	18.00%	23.00%	5.00%
513Subtotal	89.00%	89.00%	89.00%	89.00%	89.00%	89.00%
Administration/Profit/Contingencies	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Note: Total should equal 100%

NOTES TO ESTIMATED EXPENDITURES:

- A. TAX EXPENSE HAS BEEN ALLOCATED AND IS REPORTED IN THE VARIOUS SERVICE CATEGORIES.
- B. NO PROVISION HAS BEEN MADE FOR THE 1% INCENTIVE PAYMENTS REFERENCED IN THE RFP.

^{*} Does not include children that are enrolled in CMDP



d. Statement of Capitation Rate Selection

ValueOptions, Inc. chooses to accept the capitation rates that DHS will develop in its customary rate development process. We understand that this process will conclude in approximately May 2004 and will consider more recent encounter and financial data.



e. Cost Containment

ValueOptions understands that cost containment strategies must ensure that consumers have timely access to quality behavioral health care services. Appropriate methods of cost containment help create a stable, productive provider network that makes maximum use of scarce resources and assists the greatest number of consumers through cost-effective service delivery models. This section summarizes ValueOptions' cost containment strategies for Maricopa County.

Overview of Cost Containment Strategies

ValueOptions uses a variety of strategies to contain costs while ensuring timely access to care. The most important of these involve the implementation of sound management and accountability structures, including:

- *strong fiscal and administrative protocols* to establish budgets, guide contract development, and monitor fiscal performance in conjunction with clinical and quality management oversight systems;
- efficient contracting mechanisms that maximize service delivery and provider accountability;
- *streamlined network management protocols*, including analysis of needed capacity and the targeted use of funds to implement system priorities;
- cost-efficient utilization management systems that minimize ValueOptions' and providers' administrative expenses, while effectively managing utilization within system budgets; and
- *innovative use of technology* to increase administrative efficiencies within and between ValueOptions and its provider agencies.

Cost Containment Strategies

Strong Fiscal and Administrative Protocols

ValueOptions has a proven track record of combining fiscal responsibility with clinical accountability. Since 1999, we have demonstrated our ability to contain costs in Maricopa County while providing quality care that is innovative and responsive to community needs. Our fiscal and administrative protocols effectively support clinical, network, and quality management staff in the execution of their duties. These protocols are designed to provide internal controls and warning systems to alert staff and management when expenditures exceed pre-established thresholds. These protocols ensure consistency and provide important checks and balances in our administrative operations, including; information processing, claims adjudication, contracting, and budgeting. The key fiscal and administrative protocols that ValueOptions uses to control costs are outlined in the paragraphs that follow.

Establishing Budgets and Priorities for Service Expenditures

Finance staff work closely with clinical and network staff to establish an annual budget with fiscal targets by fund type and level of care. This cross-departmental process results in a budget that both supports the clinical goals of the behavioral health system and ensures that projected service expenditures are in line with projected revenue. In addition, a key part of budget establishment is the identification of priorities for non-Title XIX funds to ensure that we obtain maximum value for these limited funds. As non-Title XIX funds do not increase proportionately to increased population growth, it is critical that ValueOptions - in collaboration with consumers, stakeholders, and providers - establish priorities for the use of these funds. Specific examples of this type of collaboration include our working with the community to establish non-Title XIX service priorities for children and adolescents with the Arizona Department of Juvenile Corrections and Juvenile Probation to identify non-Title XIX House Bill 2003 service priorities. Once established, we use the budget to monitor projected expenditures and revenues to actual performance. This process is discussed in further detail in the monitoring fiscal performance section below.

Contract Development

Network Management and Program Development Department staff collaborate with finance staff to develop contracts and ensure that we maintain an adequate provider network. Finance staff take the lead in analyzing anticipated program costs and predicting revenue. Finance and Network Management and Program Development departments work together to ensure that an adequate network is in place and that variances in service expenditures compared to estimated revenues are reviewed both internally and with providers to determine the source of the variances and any needed adjustments. Our experience in Maricopa County has taught us that the establishment of an estimated annual contract amount by fund type is essential to contain costs because it allows for allocation of resources at the delivery system level and flexibility in allocating resources across providers based on the demand for services. A more effective use of resources helps to contain costs. We will continue to use this important cost-containment mechanism. In addition, we will enhance our management of contract amounts by fund types. Providers are currently held to total encounter thresholds and contract ceilings. ValueOptions is enhancing this



system to hold providers to minimum encounter thresholds by fund type within contract ceilings. In addition, the Chief Executive Officer, Chief Financial Officer and key Network Management staff approve all contracts. This control ensures that contract dollars are available for expenditure. The Network Management and Program Development Department, in collaboration with finance staff, informs internal staff and providers about contract amounts and encounter thresholds and makes contract adjustments.

Provider Competition

ValueOptions intends to seek competitive prices and quality from its providers. Providers who are efficiently run and organized and who provide quality care at reasonable prices will be preferred. Provider competition in the areas of pricing and quality helps contain costs because it encourages provider efficiency and effectiveness.

Monitoring Fiscal Performance

RBHA fiscal performance is monitored through the analysis of monthly financial statements that are reviewed at monthly financial and operations meetings. Immediate action is taken if expenditures are not in line with revenues; enabling both administrative expenses and service utilization to be proactively managed. Types of action that may be taken include: researching trends at a detailed level, facilitating the development of corrective actions with clinical and network staff; and designing new services to address service gaps that contribute to unnecessary utilization of higher levels of care. Specific examples of actions ValueOptions has taken in response to rising inpatient expenditures include: stationing dedicated care managers at the primary inpatient facility, monitoring the inpatient census on weekends as well as weekdays, developing a specialized mobile team for persons with Developmental Disabilities, and adding a 32-bed Crisis Recovery Unit to provide a cost-effective alternative to acute inpatient.

We manage provider fiscal performance through encounter validation, comparison of encounters to payment, and fiscal and cross-departmental provider monitoring. ValueOptions has used these techniques over the past five years to effectively manage costs. We will enhance our provider fiscal monitoring to ensure that early identification systems for underproduction within fund type categories are in place, that rapid corrective action is systematically taken when indicated, and that additional provider technical assistance is available to an even greater degree to assist providers having difficulty with fiscal performance. We intend to use the strategies below to assist in our efforts to increase access to quality care and to improve provider productivity.

Encounter Validation

We use encounter validation to confirm that covered services are encountered timely, correctly, and completely. ValueOptions uses encounter validation to monitor provider submission of claims and encounters and to test for timeliness, completeness, and accuracy. Any observed irregularities are reported to the ValueOptions Arizona Compliance Officer for further review. Encounter validation data are incorporated into cross-departmental provider monitoring.

Monitoring of Encounter under Production by Fund Type

ValueOptions currently runs monthly encounter value production reports by fund type to compare production to contract payments. The Finance Department uses these reports to validate provider payments, to alert providers when they are not meeting contract thresholds, and to alert clinical and network staff of potential provider performance issues. Clinical and network staff members work directly with providers to determine the severity of the problems, to provide technical assistance, and to initiate corrective action when indicated. Effective July 1, 2004, provider monitoring will be enhanced to include:

- making encounter production reports by fund type available to all providers and key management personnel;
- analyzing encounter production among the 10 largest providers in contract value, the 10 providers with the greatest variance between encounter value and contract payments, and any provider with a 50% variance in encounter value to contract payments within any fund type category;
- running monthly reports to identify outliers and determining appropriate follow up, including further monitoring and/or dispatching of a multi-disciplinary team for on-site review of fiscal and clinical operations;
- reporting suspected irregularities to the ValueOptions Arizona Compliance Officer for further review and investigation;
- presenting results of outlier monitoring and follow-up action results to the Executive Management Team for review and approval;
- monitoring provider encounter value production by the ADHS/DBHS reconciliation groups and adjusting fund distribution quarterly, at a minimum, and more frequently if warranted; and
- identifying positive outliers to use as potential best practice models with other providers.

Fiscal monitoring of provider performance



ValueOptions uses a variety of performance measures to monitor provider fiscal and operational performance including:

- measuring individual provider performance, as indicated by production of encounter value equivalent to contract
 payments, number and type of services provided, ability to meet programmatic contract requirements, and ability to
 intake and engage priority consumers;
- measuring individual provider operational efficiency, including the analysis of total, direct and administrative expenses to revenue and of cost per consumer by unit of service and episode of care;
- monitoring financial management protocols, including the establishment of budget goals/targets and the management of expenditures to budget projections; and
- measuring staffing levels and productivity by evaluating provider caseloads, encounter production against available staff hours, and ratio of direct care to administrative staff.

Cross-departmental Monitoring of Fiscal Performance, Productivity and Capacity

Fiscal and administrative staff in collaboration with Network Management and Program Development, Clinical and Quality Management departments will develop and implement cross-departmental provider monitoring by April 1, 2004. A multi-disciplinary team will systematically review outlier performers. This process is an expansion of ValueOptions' current use of the multi-disciplinary team review process for providers identified as needing special assistance. Outliers will be determined by the encounter production categories described above as well as quality, access to care, and productivity indicators. The Director of Network Management and Program Development will oversee this cross-departmental monitoring process and forward results to the Quality Management/Utilization Management Committee for review and determination of follow up.

Efficient Contracting Systems

ValueOptions structures our provider contracts to maximize the use of available funding, ensure an adequate provider network, and provide the foundation for provider accountability. ValueOptions contracts with providers through various funding mechanisms, including block purchases for availability, prospectively paid block payments tied to minimum capacity and encounter requirements, and fee for service arrangements. The funding mechanisms developed by ValueOptions ensure that a full continuum of services is available. Block purchases and payments, in particular, have several advantages in public sector behavioral health systems. Block purchases and payments appropriately designed and monitored can:

- ensure the availability of critical services for consumers at a fixed annual cost to ValueOptions. For example, ValueOptions has block purchased crisis services to ensure availability 24 hours a day, 7 days a week at fixed annual costs;
- tie prospective block payments to minimum capacity requirements and fund type mix, which maximizes use of scarce resources. As an example, ValueOptions pays outpatient providers monthly on a prospective basis and reconciles payments to encounter value production periodically throughout the year, in order to ensure capacity and maximize resources; and
- identify contract dollars by fund type in provider contracts to help providers understand and manage the service dollars they receive across all service populations.

ValueOptions analyzes the most cost-efficient system design and service delivery models and focuses on these in contract development. Examples of this procedure include the development of the Rapid Response Teams that are dispatched to emergency rooms and specialized mobile teams that serve consumers with developmental disabilities. Both of these services provide timely, quality services targeted to meet specific population needs. In addition, both services are designed to prevent unnecessary inpatient hospitalization, the most costly level of care, through the provision of timely and responsive crisis intervention.

Streamlined Network Management Protocols

ValueOptions has been able to re-direct system resources by streamlining our procedures for managing the provider network. Examples include distributing the Provider Manual and Provider Notices electronically, having provider forms posted on the ValueOptions Web site, and delegating credentialing to accredited providers that meet delegation requirements. ValueOptions will continue to create efficiencies in this manner, including streamlining the credentialing process to conform to the ADHS/DBHS credentialing requirements by February 1, 2004. ValueOptions also has enhanced its network management protocols for assessing capacity and targeting funds on system priorities. We have accomplished this by:

- analyzing provider capacity, including review of the provider's clinical models, intake and treatment capacity, and utilization. For example, ValueOptions' analysis resulted in the development of monthly minimum intake targets for Title XIX children and adolescents and adults with general mental health and substance abuse disorders.
- analyzing service need and gaps through collaboration with providers and clinical staff and advanced mapping technology. For instance, ValueOptions Network Management and Program Development Department analyzed high



- need ZIP code areas and required that Comprehensive Service Providers locate all new sites in one of the 10 ZIP code areas with the highest number of eligibles, unless otherwise approved.
- aligning contract dollars with principles of care. Examples include giving incentives to providers that met performance targets for a Latino youth initiative and increasing contract amounts for providers that are making substantial movement in implementing the *Arizona Children's System Vision and Principles*.

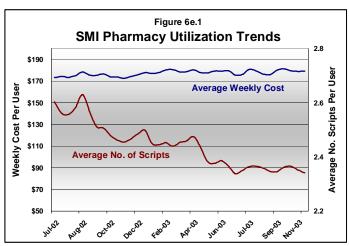
Cost-efficient Utilization Management Systems

Streamlining Utilization Management to Minimize Expense for Providers and RBHA

As described in *Volume 4.a 9-10*, ValueOptions implements utilization management systems that allow easy access to care for consumers, streamlines authorization requirements for providers, and effectively manages utilization. We do this by focusing intensive utilization management efforts on the highest levels of care and by using retrospective review for lower, less costly levels of care. Intensive Utilization Management involves the use of real time data and specialized staff with close oversight by senior management. While this section focuses on managing costs, *Volume 4* explains how information will be used to improve quality of care, access to services, and achieve strategic initiatives at both the Regional Behavioral Health Authority (RBHA) and provider level.

Pharmacy Cost Management

The rising cost of providing psychotropic medications has become an increasing challenge. ValueOptions has contained pharmacy costs in Maricopa County well below national trends. While medication costs increased 18 percent nationwide last year, Maricopa County saw the average pharmacy cost per consumer increase by less than 1 percent. Figure 6e.1 shows that since 2002 we have been able to hold pharmacy costs per user constant while decreasing the number of prescriptions per user, thereby improving the quality of care for consumers through polypharmacy management. ValueOptions will continue to manage the pharmacy benefit through multiple strategies including:



- The Pharmacy & Therapeutics Committee will continuously review medication safety, efficacy, bio-equivalency, and cost-efficiency.
- We will continue to manage polypharmacy by implementing best practice guidelines and prescriber education.
- We will continue to control costs by utilizing state-of-the-art real-time processing.
- We will continue to engage in aggressive pharmacy contracting and pricing strategies, as well as provider education, to control total pharmacy costs.

Innovative Use of Technology

ValueOptions will continue to implement cost-efficient automated processes for the RBHA and providers. These automated processes, which are fully described in *Volume 5*, replace more costly and time-consuming manual ones. Examples include:

- development of software to enable providers to edit or "scrub" data prior to submission to ValueOptions, thereby reducing errors and the staff time devoted to manually correcting them;
- implementation of Web-based systems for the transmission of data and reports between ValueOptions and its contracted
 providers; and development and distribution of key management reports that eliminate the need for providers to use
 scarce information system resources to develop them internally. Future enhancements include the planned development
 of an electronic provider directory and a Web-based capacity management system to enable ValueOptions and provider
 staff to conduct their work more efficiently.